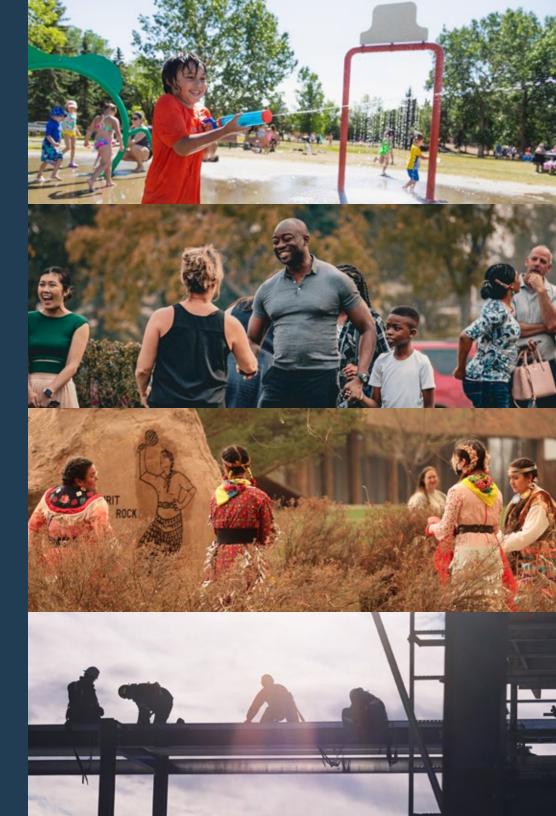
STRATEGIC PLAN 2022–2025

Status Update





Q1 2024

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Council's 2022–2025 Strategic Plan outlines projects and initiatives that align with four strategic pillars consisting of Quality of Life, Innovative Efficiencies & Economic Readiness, Inclusive & Caring Community, and Engaging Relationships. Many successes have occurred to-date, including:



Recreation & Culture Strategy

- The Recreation & Culture Strategy was developed to ensure the provision of high-quality recreation and culture programs, services, and facilities in our community. The Strategy serves as a guiding document for City Council and Administration, providing essential information for future decision-making.
- A comprehensive engagement program was implemented in 2022 to gather the thoughts from many perspectives in Grande Prairie. This involved conducting two resident surveys and a series of meetings and discussions with user groups, community partners, and stakeholders in Grande Prairie and the broader Region.
- Strategy implementation will occur in phases, aligning with community needs and the priorities set by City Council.
- The Recreation and Culture Strategy was officially adopted by City Council on January 29, 2024.



Branding & Image Strategy

- Our new brand strategy includes a brand story, key messages, personas, and storytelling framework. Based on robust research, this brand strategy is a dynamic guide built to share Grande Prairie's authentic story with focus on our grander strengths, opportunities, and ambitions.
- The project also saw the creation of a renewed visual identity complete with a gently refreshed City of Grande Prairie logo and a reinvigoration of colours, fonts, and layouts. With a new and modern feel, our new visual identity confidently represents our energetic, confident, trailblazing community.
- Combined, our brand strategy and visual identity provide the pathway to share our compelling story within and beyond our borders. This powerful combination commands the attention of energetic, confident, trailblazing people looking to live, work, and invest in a place where they can afford a home, connect with nature, and enjoy opportunity accessible to all while expanding community pride.

For additional details on various other projects and initiatives achieved in 2023, please view our 2023 Annual Report.

STRATEGIC PRIORITY: QUALITY OF LIFE

Active Lifestyle

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Fierce Community Pride

R

🐥 Safety

| Projects and Initiatives | Next Step | Project Completion Target (Year) | Status | % Progress |
|---|---|-------------------------------------|--------------|---------------|
| Liveable Neighbourhood: Land Use Policy | MDP was adopted in Q1. | 2024 | \checkmark | |
| Winter City Strategy | Refinement of action items in progress following consultation with internal and external stakeholders. | 2024 | ٠ | |
| Outdoor Space Enhancement | Several outdoor enhancements funded in 2024. Additional projects being evaluated for 2025 capital budget. | 2024 | ~ | |
| Covered Outdoor Spaces | Council deferred to budget 2025 discussions in Q4. | 2024 | | |
| Neighbourhood Amenities | Neighbourhood amenities assessment complete. Implementation of new amenities ongoing. | 2023 | ~ | |
| Establish Grande Prairie Police Service | Enforcement Services and Mobile Outreach are now under GPPS. Currently recruiting officers. | 2027 | | |
| Recreation & Culture Strategy | Strategy is complete. Opportunities are being explored in preparation of the 2025 budget. | 2024 | ~ | |
| Field House: Request | Field House Request at Intermunicipal Collaboration Committee for discussion. | 2024 | | |

In Progress / On Track

On Hold / Delayed

STRATEGIC PRIORITY: QUALITY OF LIFE







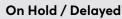
STRATEGIC PRIORITY: ENGAGING RELATIONSHIPS

| Reputation Management Communication Communication Communication | | | | |
|---|--|-------------------------------------|--------|---------------|
| Projects and Initiatives | Next Step | Project Completion Target (Year) | Status | % Progress |
| Explore Entertainment & Recreation District Concept | Development of feasibility study and review previous studies. | 2024 | | |
| Polytechnical Liaison: Training Needs Gap | Will become part of the Regional Workforce initiatives. Meetings to occur in Q2. | 2024 | | |
| Branding & Image Strategy | Strategy is complete. Visual identity and brand refresh rollout will be phased. | 2024 | ~ | |

Guiding Documents

Crystal Centre Expansion Master Plan





STRATEGIC PRIORITY: INCLUSIVE & CARING COMMUNITY

| Multicultural | Youth to Seniors | Housing | | |
|---|--|-------------------------------------|--------|---------------|
| Projects and Initiatives | Next Step | Project Completion Target (Year) | Status | % Progress |
| Housing Strategy | Reviewing previous direction and documents. | 2024 | | |
| Accessibility, Mobility and Connectivity: Review | Report to be presented in Q2. | 2024 | | • |
| Seniors Strategy | Report to be presented in Q2. | 2024 | | |
| Coordinated Care Campus / Permanent Supportive Housing Project | Phase 3 renovations complete. Occupancy will occur in Q2. | 2024 | ~ | |
| Coordinated System of Care: Action Plan | Referral pathways are complete. Website will be updated in Q2. | 2024 | | |
| Affordable Housing Action Plan | Assess actions from the affordable housing action plan. | 2023 | ~ | |
| Truth & Reconciliation: Report | Complete a framework for municipal action based on the Truth and Reconciliation Calls to Action. | 2023 | ~ | |

✓ Completed

In Progress / On Track

On Hold / Delayed

STRATEGIC PRIORITY: INCLUSIVE & CARING COMMUNITY

| Multicultural | Youth to Se | eniors | Housing | |
|---|-------------|------------------------------|----------------------|--|
| Advocacy Initiatives Related to Inclusive & Caring Community* | | | | |
| Daycare Shortages | | Provincial and Federal fundi | ng for Housing Needs | |

*For additional advocacy initiatives undertaken by the City, please visit the Advocacy Priorities webpage on the City's website located at: cityofgp.com/city-government/mayor-city-council/advocacy-priorities

Guiding Documents

| Municipal Development Plan Bylaw C-1237 | Social Sustainability Framework |
|---|-----------------------------------|
| Grande Prairie Transportation Master Plan | Affordable Housing Action Plan |
| Homelessness Strategy for Grande Prairie | Design and Construction Standards |



STRATEGIC PRIORITY: INNOVATIVE EFFICIENCIES & ECONOMIC READINESS



Strategic Growth

🔆 I

Innovation Development

X Attraction

| Projects and Initiatives | Next Step | Project Completion Target (Year) | Status | % Progress |
|--|--|-------------------------------------|--------|---------------|
| Corporate Asset Maturity Strategy | Draft strategy and policies under review. | 2024 | | |
| Benefit Driven Procurement (Social Procurement) | Analyze and assess the benefits and impacts of Benefit Driven Procurement. | 2024 | ~ | |
| New Intermunicipal Development Plan (IDP) | Administration to finalize draft policies for Steering Committee review and approval. | 2024 | | |
| Attraction/Retention of Health Care Professionals: Strategy | Report to be presented in Q2. | 2024 | | |
| Comparative Energy: Study Review | Review and analyze study, and prepare options for Council consideration. | 2024 | ~ | |
| Municipal Development Plan (MDP) | MDP was approved. | 2024 | ~ | |
| Hughes Lake Servicing Strategy | Assess and evaluate options for Hughes Lake and elsewhere, for Council consideration. | 2023 | ~ | |
| Labour Market Study: Recommendations | Complete and Evaluate Labour Market Analysis and present options for Council consideration. With GP Chamber and Regional Partners. Polytechnical Liaison - Training needs gap. | 2023 | ~ | |

In Progress / On Track

On Hold / Delayed

STRATEGIC PRIORITY: INNOVATIVE EFFICIENCIES & ECONOMIC READINESS



Strategic Growth

Innovation Development

X Attraction

| Projects and Initiatives | Next Step | Project Completion Target (Year) | Status | % Progress |
|---|--|-------------------------------------|--------|---------------|
| Business incentive: Assessment and Options | Additional grant funding considerations to be brought forward in 2024. | 2024 | | |
| Stormwater Utility Model: Implementation | Utility models were presented and engagement sessions took place in Q1. Stormwater utility charge will not go forward at this time. | 2024 | ~ | |
| Beautification and Entrance Landscaping Projects: Proposal | Evaluate existing beautification programs such as annual flower and tree installations to determine efficacy of focus areas, and to determine what Parks-related improvements can be accomplished for entrance features, including organic rehabilitation. | 2023 | ~ | • |
| Road Structure Review | Comprehensive review and assessment of pavement structure to obtain options to improve performance. | 2023 | ~ | |
| Bear Creek Corridor: Slope Stability Study | Engagement sessions scheduled for Q2. Report to be presented in 2024. | 2024 | | |
| Tourism Strategy: City Expectations | The organization will focus on filling vacant positions. | 2024 | | |
| Sport Tourism Function: Business Case | Develop a business case for an enhancement of Sport Tourism. | 2024 | ~ | |

In Progress / On Track

On Hold / Delayed

STRATEGIC PRIORITY: INNOVATIVE EFFICIENCIES & ECONOMIC READINESS



Strategic Growth

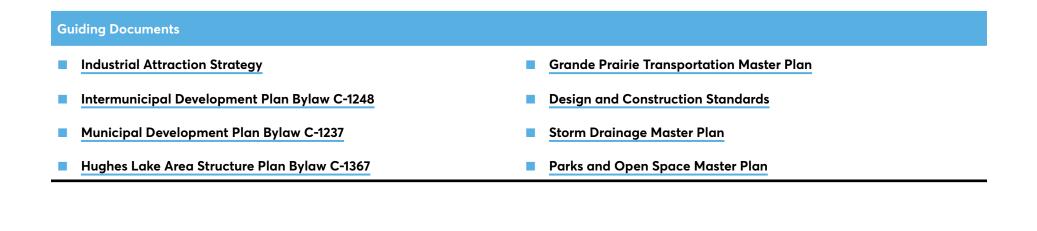
Innovation Development

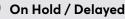
Attraction

Advocacy Initiatives Related to Innovative Efficiencies & Economic Readiness*

| Railcar Access | Electricity Distribution and Transmission Costs: Reduction |
|---|--|
| Industry Attraction: Grant Funding to Attract Key Industries | Local Government Fiscal Framework |
| Attraction & Retention of Health Care Professionals: Advocacy | |

*For additional advocacy initiatives undertaken by the City, please visit the Advocacy Priorities webpage on the City's website located at: cityofgp.com/city-government/mayor-city-council/advocacy-priorities





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