

FINANCIAL REPORT 2026 Q1

Issued May 2026

CITY OF
GRANDE
prairie



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UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the Period Ending March 31, 2026

	Period Ending March 2026	Period Ending March 2025	Year Ending December 2025
	(unaudited)	(unaudited)	(unaudited)
Financial Assets			
Cash and Cash Equivalents	\$3,167,657	\$5,576,707	\$9,128,289
Accounts Receivables	\$6,058,384	\$5,925,003	\$24,677,146
Taxes and Grants in Lieu of Taxes	\$5,258,622	\$4,761,842	\$7,581,417
Land Held for Sale	\$76,200	\$76,200	\$76,200
Agreements Receivable	\$13,086,581	\$10,653,409	\$13,086,581
Portfolio Investments	\$110,569,739	\$109,391,619	\$110,157,244
Investment in Governments Business Enterprise	\$176,389,378	\$162,536,512	\$176,389,378
	\$314,606,561	\$298,921,292	\$341,096,255
Financial Liabilities			
Accounts Payable and Accrued Liabilities	\$11,835,788	\$17,346,485	\$20,066,612
Prepayment on Property Taxes	\$20,050,564	\$18,625,536	-
Trust Accounts	\$1,531,222	\$1,549,635	\$1,567,072
Deferred Revenue	\$17,519,163	\$20,435,089	\$19,528,599
Asset Retirement Obligations	\$27,499,625	\$27,275,368	\$27,499,625
Long Term Debt	\$127,046,101	\$122,607,985	\$120,986,003
	\$205,482,463	\$207,840,098	\$189,647,911
Net Financial Assets	\$109,124,098	\$91,081,194	\$151,448,344
Non-Financial Assets			
Tangible Capital Assets	\$718,889,829	\$713,901,829	\$723,981,841
Inventories of Supplies	\$1,206,445	\$1,152,651	\$1,196,477
Prepaid Expenses	\$9,875,347	\$8,594,947	\$1,030,164
	\$729,971,621	\$723,649,427	\$726,208,482
Accumulated Surplus	\$839,095,719	\$814,730,621	\$877,656,826

UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Period Ending March 31, 2026

	Period Ending March 2026	Period Ending March 2025	Year Ending December 2025
	(unaudited)	(unaudited)	(unaudited)
Revenues			
Net Municipal Taxes	-	-	\$134,638,755
User Fees and Sale of Goods	\$2,893,756	\$3,095,139	\$12,166,293
Operating Government Transfers	\$2,077,704	\$2,125,933	\$21,904,512
Interest and Investment Earnings	\$620,329	\$1,211,067	\$4,901,353
Penalties and Cost of Taxes	\$534,200	\$462,647	\$2,194,115
Franchise Fees	\$3,149,857	\$3,248,070	\$15,921,060
Fines, Rentals, Licenses and Permits	\$2,478,071	\$1,511,785	\$6,935,194
Court Fines	\$558,173	\$465,264	\$1,715,106
Transfers from Other Organizations	\$366,695	\$183,706	\$345,843
Other Operating Revenues	\$344,210	\$286,680	\$344,376
	\$13,022,995	\$12,590,291	\$201,066,607
Expenditures			
Salaries, Wages and Benefits	\$26,017,169	\$24,350,141	\$109,643,580
Contracted and General Services	\$8,919,837	\$10,916,718	\$37,663,017
Materials, Goods and Utilities	\$4,058,123	\$4,097,862	\$20,915,537
Provision for Allowances	\$5,111	-	\$344,480
Transfers to Other Organizations	\$3,885,268	\$4,520,428	\$13,800,116
Bank Charges and Short Term Interest	\$112,682	\$103,573	\$458,317
Interest on Long Term Debt	\$612,989	\$626,358	\$4,189,338
Amortization	\$8,227,046	\$8,033,031	\$34,015,733
Accretion	-	-	\$224,257
	\$51,838,225	\$52,648,111	\$221,254,375
Deficit Before Other Items	(\$38,815,231)	(\$40,057,820)	(\$20,187,768)

	Period Ending March 2026	Period Ending March 2025	Year Ending December 2025
	(unaudited)	(unaudited)	(unaudited)
Other Items			
Significant Concessionary Terms Revenue	-	-	\$4,744,703
Contributed Tangible Capital Assets	-	-	\$2,309,733
Capital Government Transfers	-	-	\$15,884,440
Developer Levies	\$254,124	\$148,361	\$860,685
Gain (Loss) On Disposal of Tangible Capital Assets	-	\$219,543	(\$22,837)
Increase in Investment in Government Business Enterprise	-	-	\$17,976,497
	\$254,124	\$367,903	\$41,753,221
Surplus (Deficit)	(\$38,561,107)	(\$39,689,917)	\$21,565,453
Remeasurement Gains and Losses			
Change in Unrealized Gain (Loss) on Interest Rate Swap	-	-	\$1,670,835
Accumulated Surplus at Beginning of Period	\$877,656,826	\$854,420,538	\$854,420,538
Accumulated Surplus at End of Period	\$839,095,719	\$814,730,621	\$877,656,826

OPERATING VARIANCES

For the Period Ending March 31, 2026

Department	Description	Total
City Manager		
City Manager's Office	Forecasted surplus due to savings in travel.	\$5,000
Other	All other departments forecasted close to budget.	(\$10,000)
Investment & Strategy		
Communications	Forecasted surplus due to savings in consulting services and grant funding.	\$30,000
Legislative and Executive Services	Forecasted surplus due to savings in organizational insurance premiums.	\$16,000
Other	All other departments forecasted close to budget.	\$7,000
Financial & Administrative Services		
Geographical & Information Technology Services	Forecasted shortfall due to reduced revenue from changes in service arrangements, and continued decommissioning of internal desk phones, partially offset by software savings.	(\$52,000)
Taxation & Assessment	Forecasted surplus due to savings in travel and advertising.	\$7,000
Other	All other departments forecasted close to budget.	\$4,000
Operational Services		
Corporate Facility Management	Forecasted surplus due to savings in utilities.	\$146,000
Development Services	Forecasted surplus due to continued progress on multi-family developments, increased subdivision application and servicing agreement revenues and unbudgeted cell tower rental revenue. Savings forecasted in travel, mileage and other general goods.	\$543,000
Engineering & Transportation Services	Forecasted shortfall due to extended snowfall events in the first quarter, resulting in increased contracted services and mobile equipment expenses.	(\$1,840,000)
Fleet Management	Forecasted surplus due to internal mobile equipment recoveries, unbudgeted revenue, and rig-up recoveries.	\$237,000
Transit Services	Forecasted surplus due to Low Income Transit grant funding received and savings in mobile equipment costs, partially offset by increased software costs, and lower revenue from accessible transit due to decrease in fees.	\$82,000
Other	All other departments forecasted close to budget.	\$5,000

Department	Description	Total
Public & Protective Services		
Emergency Management	Forecasted surplus due to minimal operating costs associated with Emergency Coordination Centre.	\$23,000
Events & Programming	Forecasted shortfall due to program registrations and marketing and sponsorship revenues trending below budget, partially offset by ticket and concession sales for events.	(\$122,000)
Grande Prairie Fire Department	Forecasted surplus due to anticipated motor vehicle collision invoicing and grant funding.	\$88,000
Housing & Community Development	Forecasted surplus due to low vacancy rate at Cedar Point partially offset by maintenance costs.	\$47,000
Public Safety Communications Centre	Forecasted shortfall due to regional dispatch contracts trending lower than budget, partially offset by grant funding received.	(\$13,000)
Recreation	Forecasted surplus due to strong rental, concession sales and admissions at various facilities, along with utility savings.	\$148,000
Fiscal Services		
Fiscal Services	Forecasted shortfall due to organizational managed manpower savings lower than budget, delay in franchise fee increases, and increased bank fees and interest charges, partially offset by savings in debt servicing due to timing of draws on loans.	(\$1,127,000)
Operating Shortfall		(\$1,776,000)
Policing Services Surplus		\$1,506,000
Total Operating Shortfall		(\$270,000)

SALARY VARIANCES

For the Period Ending March 31, 2026

Actual Salary Variance to Period End

	Actual	Budget	Variance
Salaries	\$19,625,871	\$20,041,631	\$415,760
Benefits	\$5,469,988	\$4,419,342	(\$1,050,646)
Elected Officials Salaries	\$230,866	\$232,754	\$1,888
Per Diem	\$28,100	\$39,262	\$11,162
Overtime	\$662,344	\$428,164	(\$234,180)
	\$26,017,169	\$25,161,153	(\$856,016)

Supplemental Breakdown of Overtime by Funding Type

	Actual	Budget	Variance
Tax Supported Overtime	\$662,344	\$428,164	(\$234,180)
Mutual Aid Supported Overtime	-	-	-
	\$662,344	\$428,164	(\$234,180)

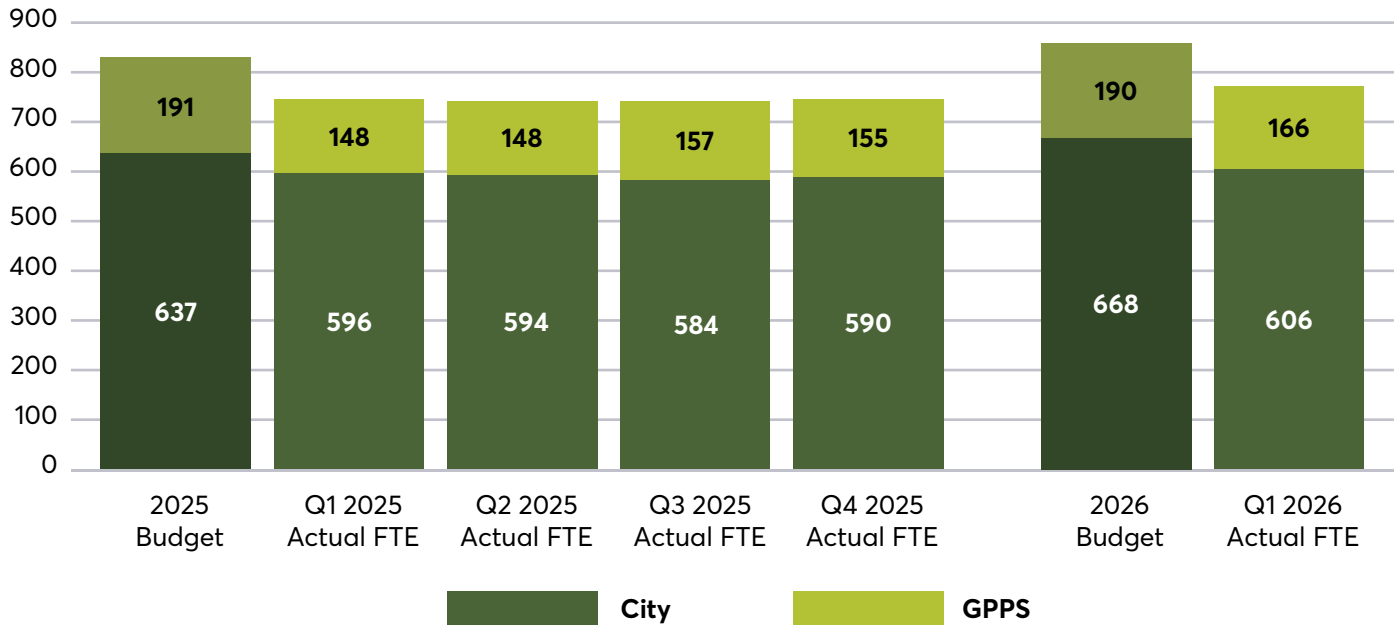
Forecasted Salary Variance to Year End

	Year End Forecast	Annual Budget	Forecasted Variance
Salaries	\$94,318,114	\$94,818,905	\$500,791
Benefits	\$22,662,160	\$22,087,275	(\$574,885)
Elected Officials Salaries	\$858,348	\$858,348	-
Per Diem	\$147,000	\$157,000	\$10,000
Overtime	\$2,415,239	\$2,054,214	(\$361,025)
	\$120,400,861	\$119,975,742	(\$425,119)

FULL TIME EQUIVALENT (FTE) & STAFF COMPLEMENT REPORTING

For the Period Ending March 31, 2026

Permanent Position Q1 Actual FTE Count vs FTE Budget



Temporary and Casual Position Count of Employees and Hours Worked

	Q1 2025 Count Employees	Q2 2025 Count Employees	Q3 2025 Count Employees	Q4 2025 Count Employees	Q1 2026 Count Employees	Cumulative Regular Hours Worked 2026	Cumulative Overtime Hours Worked 2026
Temporary Positions	78	220	196	92	77	23,079	279
Casual Positions	277	263	266	284	276	24,898	177

Note:

Regular hours worked includes the following categories of employee pay codes:

- Regular hours worked and statutory holiday hours
- Vacation hours and paid approved leave hours utilized
- Sick time and paid approved medical leave

Overtime Hours

- Overtime hours paid or taken as time in lieu

Hours worked does not include hours related to additional pay amounts such as: crew chief, shift differential or standby pay.

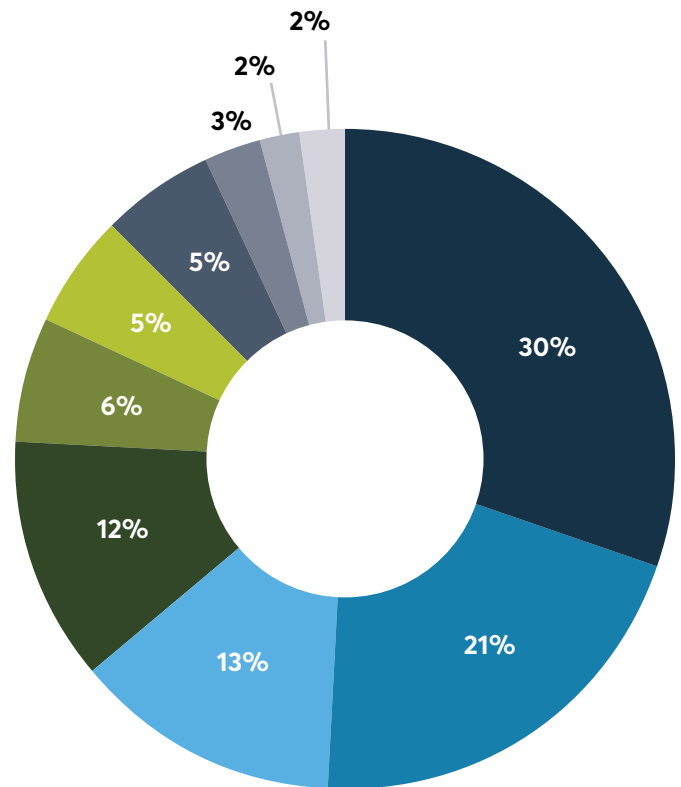
HEALTH & SAFETY UPDATE

For the Period Ending March 31, 2026

Significant Event Information	Quarter 1
Potentially Serious Incidents (PSI)	1
Lost Time Claims (LTC)	4

Health & Safety will continue to prioritize early identification and mitigation of high-risk incidents. Focus will be placed on improving incident reporting quality, ensuring timely follow-up, and implementing targeted corrective actions to reduce recurrence and severity.

Trends	Incidents	
Vehicle/Equipment Accident/Damage	44	30%
Slips/Trips/Falls	30	21%
Unreasonable Behaviour	19	13%
Sprains/Strains/Repetitive Strain	17	12%
Administration of Naloxone	9	6%
Intoxicants on/in City Property	8	5%
Property Damage	8	5%
Violence (involves City staff)	4	3%
Contact with Object (non-impact)	3	2%
Vandalism/Theft	3	2%



UNCONSOLIDATED SUPPLEMENTAL BREAKDOWN OF ACCUMULATED SURPLUS

For the Period Ending March 31, 2026

	Opening Balance Jan. 1, 2026	Additions 2026	Reductions 2026	Closing Balance Mar. 31, 2026	Committed Funding 2026	Available Funding Mar. 31, 2026
	(unaudited)	(unaudited)	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Unrestricted Surplus (Deficit)	\$17,651,041	\$17,099,419	(\$67,119,043)	(\$32,368,583)	\$32,368,583	-
Restricted Surplus						
Cemetery Perpetual Care	\$4,926,047	\$10,120	-	\$4,936,167	-	\$4,936,167
Community Enhancement Fund	\$595,467	-	-	\$595,467	(\$353,648)	\$241,819
Council's Strategic Initiatives Fund	\$2,512,037	-	-	\$2,512,037	(\$1,921,833)	\$590,204
Facility Renewal	\$13,365,472	-	-	\$13,365,472	(\$8,084,448)	\$5,281,024
Financial Stabilization	\$16,740,699	\$1,200,000	(\$400,000)	\$17,540,699	(\$6,256,992)	\$11,283,706
Fleet Reserve	\$8,710,644	\$8,700,000	-	\$17,410,644	(\$9,218,854)	\$8,191,790
Future Expenditures	\$33,647,526	\$13,408,508	(\$562,123)	\$46,493,911	(\$43,422,228)	\$3,071,683
Pinnacle Ridge Special Tax	\$29,363	-	-	\$29,363	-	\$29,363
Public Housing	\$157,108	-	-	\$157,108	-	\$157,108
Public Reserve	\$1,664,020	-	-	\$1,664,020	(\$1,643,284)	\$20,736
Transportation System Levy	\$10,689,660	\$254,124	-	\$10,943,784	(\$250,000)	\$10,693,784
	\$93,038,043	\$23,572,751	(\$962,123)	\$115,648,671	(\$71,151,287)	\$44,497,384
Equity in Investments	\$176,389,378	-	-	\$176,389,378	(\$176,389,378)	-
Equity in Tangible Capital Assets	\$587,994,484	\$4,985,186	(\$16,137,296)	\$576,842,373	(\$576,842,373)	-
Remeasurement Gains & Losses	\$2,583,880	-	-	\$2,583,880	(\$2,583,880)	-
Total Accumulated Surplus	\$877,656,826	\$45,657,355	(\$84,218,462)	\$839,095,719	(\$794,598,335)	\$44,497,384

Note: Committed funding includes approved transfers for operating and capital projects. Available funding does not incorporate minimum reserve balances in accordance with Policy 346. Funding will be recognized as expenditures are finalized.

SUMMARY OF CAPITAL PROJECTS

For the Period Ending March 31, 2026

	Opening Balance	Approved Capital Budget & Grants	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves	Closing Balance
Investment & Strategy						
Community Connections	\$3,369,985	\$212,576	(\$151,923)	-	-	\$3,430,638
Invest Grande Prairie	\$1,745,901	\$263,500	(\$69,565)	-	-	\$1,939,837
Legislative & Executive Services	\$59,675	-	-	-	-	\$59,675
Financial & Administrative Services						
Financial Management	\$1,805,918	\$200,000	(\$100,450)	-	-	\$1,905,468
GIS & ITS	\$1,625,741	\$650,000	(\$58,292)	-	-	\$2,217,450
Procurement	-	\$20,000	(\$11,506)	-	-	\$8,494
Operational Services						
Corporate Facilities Management	\$8,993,023	\$2,020,557	(\$932,261)	-	(\$684,255)	\$9,397,064
Development Services	\$178,817	-	-	-	-	\$178,817
Engineering & Transportation Services	\$25,801,023	\$30,260,188	(\$437,692)	-	(\$124,309)	\$55,499,210
Environment & Parks	\$1,739,891	\$760,000	(\$7,349)	-	(\$3,996)	\$2,488,546
Fleet Management	\$1,694,587	\$7,524,267	(\$54,095)	-	-	\$9,164,760
Transit Services	\$10,000	\$80,000	-	-	-	\$90,000
Public & Protective Services						
Emergency Management	\$2,584,864	-	-	(\$2,418,432)	-	\$166,432
Events & Programming	\$125,000	-	-	-	-	\$125,000
Fire Department	\$492,969	\$350,000	-	(\$343,621)	-	\$499,348
Housing & Community Development	-	-	-	-	-	-
Public Safety Communications Centre	-	\$4,710,000	(\$980,888)	\$2,762,053	-	\$6,491,165
Recreation	\$11,515,917	-	(\$913,595)	-	-	\$10,602,322
Municipal Capital Projects						
	\$61,743,311	\$47,051,088	(\$3,717,614)	-	(\$812,560)	\$104,264,227
Policing Services						
	\$793,114	\$875,078	(\$120,608)	-	-	\$1,547,584
Total Capital Projects						
	\$62,536,426	\$47,926,166	(\$3,838,222)	-	(\$812,560)	\$105,811,810

RECONCILIATION OF CAPITAL PROJECTS BY FUNDING SOURCE

For the Period Ending March 31, 2026

Breakdown of Capital Project Balance by Funding Source	
Capital Tax Levied	\$33,867,174
Reserve Funded Projects	\$31,033,620
Grant Funded Projects	\$2,188,693
Municipal Sustainability Initiative	\$83,516
Local Government Fiscal Framework	\$8,752,693
Canada Community-Building Fund	\$8,290,190
General Debenture / Long-Term Debt	\$21,595,924
Total Funding within Capital Projects	\$105,811,810

Supplemental Breakdown of Capital Funding Carryforward	
Grant Funded Projects	
Allocated Funding Included in Capital Projects Carryforward (by Department)	
Community Connections – Alberta Games Legacy Funding	\$171,685
Corporate Facility Management – Green Municipal Fund Grant	\$464,047
Corporate Facility Management – Bandaged Paws Upgrades	\$224,000
Environment & Parks – Federal Grant	\$100,000
Environment & Parks – FRIAA Grant	\$155,940
Environment & Parks – Green Municipal Fund Grant	\$75,000
Fire Department – 911 Call Grant	\$725,518
Legislative & Executive Services – Legacy Fund Grant	\$29,838
Policing Services – GOA Municipal Transition Grant	\$242,666
	\$2,188,693

Municipal Sustainability Initiative

Allocated Funding Included in Capital Project Carryforward (by Department)

Engineering & Transportation	\$83,516
Allocated Funding	\$83,516
Unallocated Funding	\$6,624
	\$90,140

Local Government Fiscal Framework

Allocated Funding Included in Capital Project Carryforward (by Department)

Engineering & Transportation	\$8,752,693
Allocated Funding	\$8,752,693
Unallocated Funding	\$7,171
	\$8,759,864

Canada Community-Building Fund (Formerly Federal Gas Tax)

Allocated Funding Included in Capital Project Carryforward (by Department)

Engineering & Transportation	\$8,158,818
Environment & Parks	\$131,371
Allocated Funding	\$8,290,190
Unallocated Funding	\$789,763
	\$9,079,953

Note: Unallocated funding for any of the above noted grants will be allocated in the upcoming 2026 Mid Year Capital Budget or 2027 Capital Budget.

LONG-TERM DEBT & DEBT SERVICING

For the Period Ending March 31, 2026

Opening balance January 1, 2026	\$120,986,003
Less: Principal portion of debt payments	(\$1,850,152)
Plus: Additional debt taken	\$7,910,250
Ending balance March 31, 2026	\$127,046,101

Interest paid on long-term debt	\$626,358
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AB Regulation 255/2000 Debt Limit	
Debt Limit December 31, 2025	\$320,843,613
Less: ending debt balance March 31, 2026	(\$127,046,101)
Add: CEIP Loan not included in Debt Limit Calculation	\$471,653
Less: approved borrowing to be finalized	(\$15,246,750)
Remaining Debt Limit	\$179,022,415

Debt Limit and Debt Servicing Limit per Policy 350	
Maximum Debt Limit	
80% of Legal Debt Limit	\$256,674,890
Less: ending debt balance March 31, 2026	(\$127,046,101)
Add: CEIP Loan not included in Debt Limit Calculation	\$471,653
Less: approved borrowing to be finalized	(\$15,246,750)
Remaining Debt Limit per Policy 350	\$114,853,692

Maximum Debt Servicing	
Net Municipal Taxes and Grants in Place at December 31, 2025	\$134,638,755
15% Maximum for Debt Servicing Costs per Policy 350	\$20,195,813
2026 Budgeted Debt Servicing Costs	\$11,685,664
Available Debt Servicing per Policy 350	\$8,510,149

PROCUREMENT ACTIVITY Q1 2026

Awarded over \$250K January 1, 2026 – March 31, 2026

Description	Awarded Vendor	Award Type	Number of Bids	Local Vendor	Awarded Value
Light Duty Vehicles (Mult-Year)	Jim Hansen's Gateway Ford Lincoln Sales Inc.	**	4	Yes	\$ 4,047,709
Supply of up to Four (4) 40' Buses	New Flyer Industries Canada ULC	**	4	No	\$ 3,998,000
2026 Road Overlay Program – Phase 1	Wapiti Gravel Suppliers	**	2	Yes	\$ 3,442,860
2026 Road Rehabilitation Program – Phase 1	Knelsen Sand & Gravel	**	2	Yes	\$ 1,729,704
Integrated In-Vehicle Video Equipment	Axon Canada	***	N/A	No	\$ 543,655
Richmond Ponds Repair	Wild West Dirt Works Ltd.	**	2	Yes	\$ 535,790
Wapiti Support Housing	Wapiti Community Support Association	***	N/A	Yes	\$ 414,000
Supply of One (1) Single Axel Water Truck	Western Star Trucks (North)	***	1	Yes	\$ 274,600
Museum Expansion Design	Scheunhage Popek & Associates	*	3	Yes	\$ 268,910
Cedar Point Supportive Housing Food Service	Grande Prairie Friendship Centre	***	N/A	Yes	\$ 250,000

- * Awarded on highest evaluated proposal
- ** Awarded on lowest cost meeting specifications
- *** Direct Award and/or Cooperative Purchasing Groups

TRAVEL EXPENSE REIMBURSEMENT TO COUNCIL

For the Period Ending March 31, 2026

Council Member	Annual Budget	Year to Date Actuals	Budget Remaining
Discretionary Expenditures			
Auger, Len	\$10,000.00	\$1,432.71	\$8,567.29
Berg, Grant	\$10,000.00	\$1,713.14	\$8,286.86
Bressey, Dylan	\$10,000.00	\$0.00	\$10,000.00
Clayton, Jackie	\$20,000.00	\$1,169.12	\$18,830.88
Flach, Jena	\$10,000.00	\$100.00	\$9,900.00
O'Connor, Mike	\$10,000.00	\$78.00	\$9,922.00
O'Toole, Kevin	\$10,000.00	\$4,004.56	\$5,995.44
Pilat, Wade	\$10,000.00	\$4,928.91	\$5,071.09
Thiessen, Chris	\$10,000.00	\$3,357.25	\$6,642.75
	\$100,000.00	\$16,783.69	\$83,216.31
Mandatory Expenditures			
	\$373,000.00	\$75,883.87	\$297,116.13
Total			
	\$473,000.00	\$92,667.56	\$380,332.44

Mandatory: Mandatory expenditures consist of all costs incurred by the Mayor or Councillors for the purpose of attending a Mandatory Event, including travel, conference, meetings, public relations and per diem costs. Mandatory Events are outlined in Policy 100 Council Remuneration and Expense Reimbursement, Schedule A.

Discretionary: Discretionary expenditures relate to all costs incurred by the Mayor or Councillors for the purpose of attending a Optional Event including, ticket costs, travel costs, per diems, public relations and education/training events. Annual discretionary expenditures are to the maximum of the Council Professional Development Account budget.

2026 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Auger	Councillor Berg	Councillor Bressey	Councillor Flach	Councillor O'Connor	Councillor O'Toole	Councillor Pilat	Councillor Thiesen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
05 Jan	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
13 Jan	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	P	P	V	P (left at 10:37)	P	P
14 Jan	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P (left at 2:43)	V	V	V	P	P	P
19 Jan	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
02 Feb	City Council	Mayor Clayton	as scheduled	A	P	P	P	V	P	P	DM	P
11 Feb	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	V (left at 3:27)	P	P (arrived at 1:51)	P	P	A
17 Feb	City Council	Mayor Clayton	as scheduled	P	P	A	P	P	P	P	P	P
02 Mar	City Council	Mayor Clayton	as scheduled	V	P	P	V (left at 5:05)	P	P	P	DM	V
16 Mar	City Council	Mayor Clayton	as scheduled	P	P	P	V (left at 3:53)	P	P	V	P	P
30 Mar	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	A
10 Feb	Financial & Administrative Services	Pilat	Bressey / Flach / Clayton (ex-officio)	V	O	O (V)	DC	P	O	O (arrived at 9:14)	V	
24 Feb	Financial & Administrative Services	Pilat	Bressey / Flach / Clayton (ex-officio)	P	O	O	P	P	O		P	
10 Mar	Financial & Administrative Services	Pilat	Bressey / Flach / Clayton (ex-officio)	P	O	O	DC	P	O		V	O

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Auger	Councillor Berg	Councillor Bressey	Councillor Flach	Councillor O'Connor	Councillor O'Toole	Councillor Pliet	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
10 Feb	Investment & Strategy	Berg	O'Connor / Bressey / Clayton (ex-officio)	V	O	V	P	O	DC	O		
24 Feb	Investment & Strategy	Berg	O'Connor / Bressey / Clayton (ex-officio)	P	O	P	P	O	P			
24 Mar	Investment & Strategy	Berg	O'Connor / Bressey / Clayton (ex-officio)	P	O	P	A	O	P	O	O	O

13 Jan	Operational Services	Thiessen	Flach / Auger / Clayton (ex-officio)	P	P	O	O (arrived at 9:07)	P	O (V)	O	O (arrived at 9:05)	P
10 Feb	Operational Services	Thiessen	Flach / Auger / Clayton (ex-officio)	V	P		O	P	O			P
24 Feb	Operational Services	Thiessen	Flach / Auger / Clayton (ex-officio)	P	P	O	O	P	O		O	P
10 Mar	Operational Services	Thiessen	Flach / Auger / Clayton (ex-officio)	P	P	O	O	P	O (left at 11:17)			P
24 Mar	Operational Services	Thiessen	Flach / Auger / Clayton (ex-officio)	P	P	O		P	O	O	O	P

10 Feb	Public & Protective Services	O'Toole	Auger / O'Connor / Clayton (ex-officio)	V	P	O (V)	O	O	P	P		
10 Mar	Public & Protective Services	O'Toole	Auger / O'Connor / Clayton (ex-officio)	P	DC	O	O	O	P	V	O (V; arrived at 9:28)	O
24 Mar	Public & Protective Services	O'Toole	Auger / O'Connor / Clayton (ex-officio)	P	P	O		O	P	P	O	O

