

# FINANCIAL REPORT 2025 Q2

Issued August 2025

CITY OF  
**GRANDE**  
prairie



# CONTENTS

<b>03</b>	Unconsolidated Statement of Financial Position	<b>11</b>	Summary of Capital Projects
<b>04</b>	Unconsolidated Statement of Operations by Object	<b>12</b>	Detail Listing of Capital Projects
<b>06</b>	Operating Variances	<b>25</b>	Reconciliation of Capital Projects by Funding Source
<b>08</b>	Salary Variances	<b>26</b>	Long-Term Debt & Debt Servicing
<b>09</b>	Full Time Equivalent (FTE) & Staff Complement Reporting	<b>27</b>	Procurement Activity
<b>10</b>	Unconsolidated Supplemental Breakdown of Accumulated Surplus	<b>28</b>	Mayor & Council Mandatory & Discretionary Expenditures
		<b>29</b>	Standing Committees & Council Meetings Record of Attendance

# UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the Period Ending June 30, 2025

	Period Ending June 2025	Period Ending June 2024	Year Ending December 2024
	(unaudited)	(unaudited)	(unaudited)
<b>Financial Assets</b>			
Cash and Cash Equivalents	\$57,194,296	\$62,115,494	\$8,849,884
Accounts Receivables	\$23,412,571	\$13,362,787	\$25,047,757
Taxes and Grants in Lieu of Taxes	\$55,772,236	\$51,880,107	\$7,126,603
Land Held for Sale	\$76,200	\$686,716	\$686,716
Agreements Receivable	\$14,109,187	\$11,688,999	\$10,653,409
Portfolio Investments	\$109,759,893	\$115,944,489	\$118,372,763
Investment in Government Business Enterprise	\$162,536,512	\$150,445,595	\$162,536,512
	<b>\$422,860,895</b>	<b>\$406,124,188</b>	<b>\$333,273,644</b>
<b>Financial Liabilities</b>			
Accounts Payable and Accrued Liabilities	\$15,469,078	\$17,668,606	\$27,656,811
Requisition Payable	\$17,711,977	\$15,146,740	-
Trust Accounts	\$1,418,469	\$1,560,574	\$1,586,479
Deferred Revenue	\$35,338,091	\$33,495,242	\$20,570,452
Asset Retirement Obligation	\$27,275,368	\$26,052,297	\$27,275,368
Long Term Debt	\$124,468,356	\$127,742,096	\$123,991,160
	<b>\$221,681,340</b>	<b>\$221,665,555</b>	<b>\$201,080,269</b>
<b>Net Financial Assets</b>	<b>\$201,179,556</b>	<b>\$184,458,633</b>	<b>\$132,193,375</b>
<b>Non-Financial Assets</b>			
Tangible Capital Assets	\$713,296,133	\$714,690,874	\$720,186,012
Inventories of Supplies	\$1,132,124	\$1,191,794	\$1,090,945
Prepaid Expenses	\$741,970	\$981,667	\$950,206
	<b>\$715,170,227</b>	<b>\$716,864,335</b>	<b>\$722,227,163</b>
<b>Accumulated Surplus</b>	<b>\$916,349,783</b>	<b>\$901,322,968</b>	<b>\$854,420,538</b>

# UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Period Ending June 30, 2025

	Period Ending June 2025	Period Ending June 2024	Year Ending December 2024
	(unaudited)	(unaudited)	(unaudited)
<b>Revenues</b>			
Net Municipal Taxes	\$134,719,632	\$131,491,069	\$131,071,106
User Fees and Sale of Goods	\$6,098,778	\$5,902,913	\$12,283,376
Operating Government Transfers	\$5,351,928	\$5,680,771	\$20,104,964
Interest and Investment Earnings	\$1,600,220	\$2,202,990	\$5,868,229
Penalties and Cost of Taxes	\$803,082	\$940,233	\$2,105,954
Franchise Fees	\$7,402,609	\$6,681,548	\$15,812,385
Fines, Rentals, Licenses and Permits	\$3,471,647	\$2,568,439	\$5,615,516
Court Fines	\$929,776	\$1,006,532	\$2,034,678
Transfers from Other Organizations	\$488,532	\$333,851	\$457,980
Other Operating Revenues	\$949,307	\$921,374	\$1,691,920
	<b>\$161,815,511</b>	<b>\$157,729,720</b>	<b>\$197,046,108</b>
<b>Expenditures</b>			
Salaries, Wages and Benefits	\$49,530,912	\$47,061,790	\$101,571,462
Contracted and General Services	\$18,561,919	\$18,070,877	\$40,930,464
Materials, Goods and Utilities	\$8,866,043	\$8,654,961	\$22,914,148
Provision for Allowances	\$2	\$895	\$433,001
Transfers to Other Organizations	\$6,051,386	\$8,543,420	\$20,977,913
Bank Charges and Short Term Interest	\$244,570	\$155,481	\$368,331
Interest on Long Term Debt	\$1,476,477	\$1,811,836	\$4,347,624
Amortization	\$16,066,062	\$15,407,576	\$32,993,233
Accretion	-	-	\$206,599
	<b>\$100,797,371</b>	<b>\$99,706,836</b>	<b>\$224,742,775</b>
<b>Period Surplus (Deficit) Before Other Items</b>	<b>\$61,018,140</b>	<b>\$58,022,884</b>	<b>(\$27,696,667)</b>

Continued on page 05

# UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Period Ending June 30, 2025

	Period Ending June 2025	Period Ending June 2024	Year Ending December 2024
	(unaudited)	(unaudited)	(unaudited)
<b>Other Items</b>			
Significant Concessionary Terms Revenue	-	-	\$5,020,946
Contributed Tangible Capital Assets	-	-	\$72,000
Capital Government Transfers	\$42,214	\$34,009	\$17,275,087
Developer Levies	\$560,491	\$48,601	\$133,414
Gain on Disposal of Tangible Capital Assets	\$308,400	\$14,304	\$299,316
Increase in Investment in Government Business Enterprise	-	-	\$16,162,027
	<b>\$911,105</b>	<b>\$96,914</b>	<b>\$38,962,790</b>
<b>Period Surplus</b>	<b>\$61,929,245</b>	<b>\$58,119,798</b>	<b>\$11,266,123</b>
<b>Remeasurement Gains and Losses</b>			
Change in Unrealized Gain (Loss) on Interest Rate Swap	-	-	(\$48,755)
<b>Accumulated Surplus at Beginning of Period</b>	<b>\$854,420,538</b>	<b>\$843,203,170</b>	<b>\$843,203,170</b>
<b>Accumulated Surplus at End of Period</b>	<b>\$916,349,783</b>	<b>\$901,322,968</b>	<b>\$854,420,538</b>

# OPERATING VARIANCES

For the Period Ending June 30, 2025

Department	Description	Total
<b>City Manager</b>		
Council/City Manager's Office	Forecasted surplus due to operational savings for councillor vacancy.	\$12,000
Human Resources	Forecasted shortfall due to legal fees.	(\$29,000)
Other	All other departments forecasted close to budget.	(\$2,000)
<b>Investment &amp; Strategy</b>		
Communications	Forecasted surplus due to savings in website support.	\$25,000
Community Connections	Forecasted surplus due to discontinuation of Regional Recreation Committee and anticipated savings in repairs and maintenance along with reduction of off-site storage units for museum.	\$63,000
Invest Grande Prairie	Forecasted surplus due to savings in advertising, promotions and sponsorships.	\$58,000
Legislative and Executive Services	Forecasted surplus due to savings in organizational insurance premiums.	\$366,000
<b>Financial &amp; Administrative Services</b>		
Assessment & Taxation	Forecasted surplus due to anticipated increase in tax certificates and savings in travel and consulting services.	\$90,000
Financial Management	Forecasted surplus due to savings in professional fees.	\$27,000
GIS & IT Services	Forecasted shortfall result of reduction to Policing Services cross charges for internal IT services which will be partially offset by savings in hardware, software, and professional services.	(\$111,000)
Procurement	Forecasted shortfall result of increased software costs, building sign replacement and carpet cleaning.	(\$49,000)
<b>Operational Services</b>		
Corporate Facility Management	Forecasted shortfall due to increased cost of repairs at various city facilities.	(\$165,000)
Development Services	Forecasted surplus due to increase in development activity, subdivision applications and permits for multi-family projects.	\$591,000
Engineering & Transportation Services	Forecasted shortfall due to increased training requirements, equipment repairs and maintenance, and permit rebates.	(\$99,000)

Continued on page 07



# OPERATING VARIANCES

For the Period Ending June 30, 2025

Department	Description	Total
Environment & Parks	Forecasted surplus due to savings in equipment repairs and maintenance, consulting costs and receipt of grants and sponsorships for various initiatives.	\$52,000
Fleet Management	Forecasted surplus related to recoveries on rig-up costs on new equipment and internal recoveries on repairs and maintenance.	\$116,000
Transit	Forecasted surplus due to receipt of grant funding for Low Income Transit which is partially offset by significant enrolment in Transit Access Pass program and increased mobile equipment costs including fuel and repairs and maintenance.	\$33,000
<b>Public &amp; Protective Services</b>		
Events & Programming	Forecasted surplus due to strong advertising sales.	\$404,000
Fire Department	Forecasted surplus due to additional grant funding received, and savings in data communications and other operational expenses.	\$229,000
Housing & Community Development	Forecasted surplus due to provincial funding received and operational efficiencies realized as a result of department restructuring, partially offset by tenancy delays at Cedar Point.	\$103,000
Recreation	Forecasted surplus due to strong memberships, punch pass and drop in revenues, savings on utilities due to decreased carbon tax, and savings on pool chemicals and freight.	\$328,000
Other	All other departments forecasted close to budget.	\$6,000
<b>Fiscal Services</b>		
Fiscal Services	Forecasted shortfall due to decrease in revenue collected for court fines and organizational managed manpower savings trending lower than budget, partially offset by savings from deferral of debt payments, increase in investment revenue and franchise fees.	(\$1,428,000)
<b>Operating Surplus</b>		<b>\$620,000</b>
<b>Policing Services</b>		<b>\$1,765,000</b>
<b>Total Operating Surplus</b>		<b>\$2,385,000</b>

# SALARY VARIANCES

For the Period Ending June 30, 2025

## Actual Salary Variance to Period End

	Actual	Budget	Variance
Salaries	\$37,775,637	\$38,920,748	\$1,148,111
Benefits	\$10,104,090	\$8,362,097	(\$1,741,993)
Elected Officials Salaries	\$380,736	\$425,632	\$44,896
Per Diem	\$58,500	\$76,930	\$18,430
Overtime	\$1,211,949	\$767,805	(\$444,144)
	<b>\$49,530,912</b>	<b>\$48,553,212</b>	<b>(\$977,700)</b>

## Forecasted Salary Variance to Year End

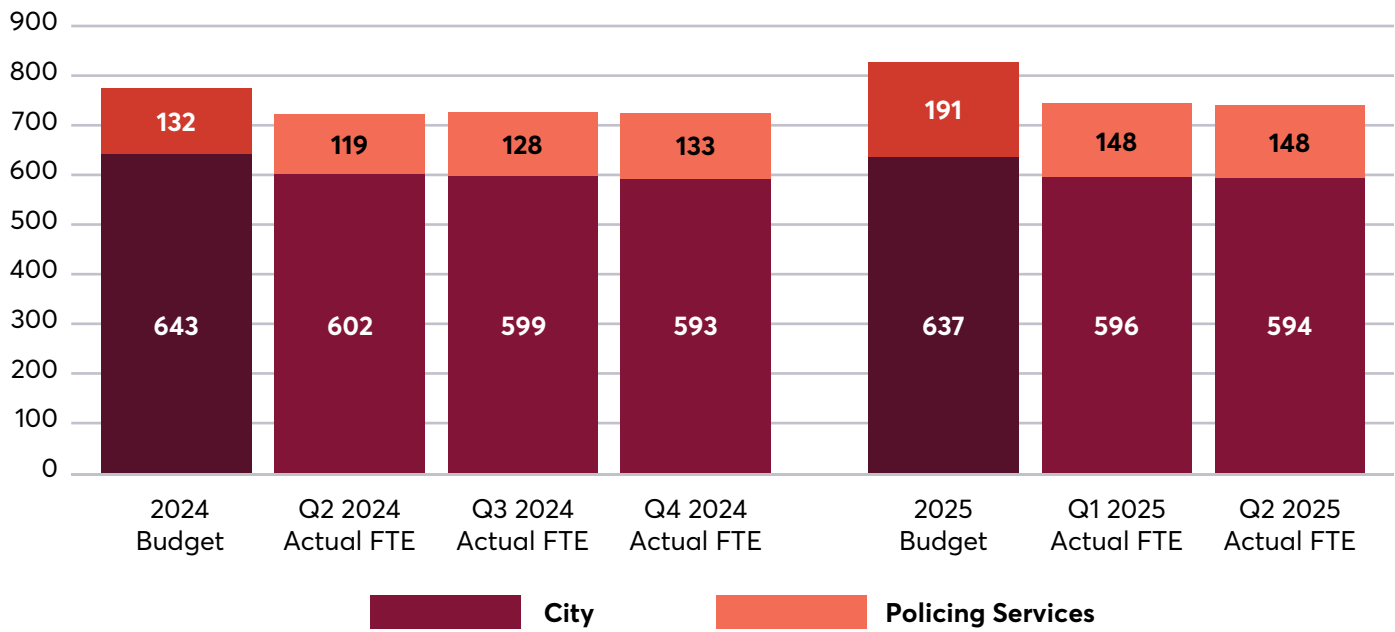
	Year End Forecast	Annual Budget	Forecasted Variance
Salaries	\$88,009,114	\$86,318,354	(\$1,690,760)
Benefits	\$19,715,077	\$19,975,578	\$260,501
Elected Officials Salaries	\$767,908	\$863,134	\$95,226
Per Diem	\$143,850	\$153,850	\$10,000
Overtime	\$1,708,218	\$1,600,163	(\$108,055)
	<b>\$110,344,168</b>	<b>\$108,911,079</b>	<b>(\$1,433,089)</b>



# FULL TIME EQUIVALENT (FTE) & STAFF COMPLEMENT REPORTING

For the Period Ending June 30, 2025

Permanent Position Actual FTE Count vs FTE Budget



Temporary and Casual Position Count of Employees and Hours Worked

	Q2 2024 Count Employees	Q3 2024 Count Employees	Q4 2024 Count Employees	Q1 2025 Count Employees	Q2 2025 Count Employees	Cumulative Regular Hours Worked 2025	Cumulative Overtime Hours Worked 2025
Temporary Positions	205	206	92	78	220	82,542	653
Casual Positions	258	277	286	277	263	48,911	382

**Note:**

Regular hours worked includes the following categories of employee pay codes:

- Regular hours worked and statutory holiday hours
- Vacation hours and paid approved leave hours utilized
- Sick time and paid approved medical leave

Overtime Hours

- Overtime hours paid or taken as time in lieu

Hours worked does not include hours related to additional pay amounts such as: crew chief, shift differential or standby pay.

# UNCONSOLIDATED SUPPLEMENTAL BREAKDOWN OF ACCUMULATED SURPLUS

For the Period Ending June 30, 2025

	Opening Balance January 1, 2025	Additions 2025	Reductions 2025	Closing Balance June 30, 2025	Committed Funding 2025	Available Funding June 30, 2025
	(unaudited)	(unaudited)	(unaudited)	(unaudited)	(unaudited)	(unaudited)
<b>Unrestricted Surplus (Deficit)</b>	<b>\$20,880,975</b>	<b>\$87,345,821</b>	<b>(\$39,675,792)</b>	<b>\$68,551,004</b>	<b>(\$68,551,004)</b>	<b>-</b>
<b>Restricted Surplus</b>						
Cemetery Perpetual Care	\$4,652,528	\$43,772	-	\$4,696,300	-	\$4,696,300
Community Enhancement	-	\$720,631	-	\$720,631	(\$529,838)	\$190,794
Council's Strategic Initiatives Fund	-	\$4,022,923	-	\$4,022,923	(\$1,979,459)	\$2,043,464
Facility Renewal	\$12,274,114	\$3,663,275	-	\$15,937,389	(\$6,424,928)	\$9,512,460
Financial Stabilization	\$18,024,646	-	-	\$18,024,646	(\$5,128,146)	\$12,896,500
Fleet Reserve	\$9,918,240	\$3,542,126	-	\$13,460,366	(\$6,486,435)	\$6,973,931
Future Expenditures	\$32,809,731	\$14,391,214	(\$5,159,256)	\$42,041,689	(\$41,255,919)	\$785,770
Pinnacle Ridge Special Tax	\$29,965	\$150	-	\$30,115	-	\$30,115
Public Art	\$219,605	-	(\$219,605)	-	-	-
Public Housing	\$155,548	\$780	-	\$156,328	-	\$156,328
Public Reserve	\$3,226,180	\$10,230	-	\$3,236,410	(\$3,225,904)	\$10,506
Transportation System Levy	\$9,911,516	\$610,051	-	\$10,521,566	(\$463,657)	\$10,057,910
	<b>\$91,222,073</b>	<b>\$27,005,152</b>	<b>(\$5,378,861)</b>	<b>\$112,848,364</b>	<b>(\$65,494,286)</b>	<b>\$47,354,078</b>
<b>Equity in Investments</b>	<b>\$162,536,512</b>	<b>-</b>	<b>-</b>	<b>\$162,536,512</b>	<b>(\$162,536,512)</b>	<b>-</b>
<b>Equity in Tangible Capital Assets</b>	<b>\$578,867,933</b>	<b>\$12,670,640</b>	<b>(\$20,037,715)</b>	<b>\$571,500,857</b>	<b>(\$571,500,857)</b>	<b>-</b>
<b>Remeasurement Gains and Losses</b>	<b>\$913,045</b>	<b>-</b>	<b>-</b>	<b>\$913,045</b>	<b>(\$913,045)</b>	<b>-</b>
<b>Total Accumulated Surplus</b>	<b>\$854,420,538</b>	<b>\$127,021,613</b>	<b>(\$65,092,368)</b>	<b>\$916,349,783</b>	<b>(\$868,995,704)</b>	<b>\$47,354,078</b>

**Note:** Committed funding includes approved transfers for operating and capital projects. Funding will be recognized as expenditures are finalized.

# SUMMARY OF CAPITAL PROJECTS

For the Period Ending June 30, 2025

	Opening Balance	Approved Capital Budget & Grants	YTD Expend- itures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Closing Balance
<b>City Manager</b>						
City Managers Office	\$3,500,000	-	(\$3,500,000)	-	-	-
<b>Investment &amp; Strategy</b>						
Community Connections	\$3,141,519	\$549,805	(\$4,776)	-	(\$6,023)	\$3,680,525
Invest Grande Prairie	\$1,674,169	\$591,462	(\$242,580)	-	(\$76,751)	\$1,946,300
Legislative & Executive Services	\$59,675	-	-	-	-	\$59,675
<b>Financial &amp; Administrative Services</b>						
Financial Management	\$1,044,036	\$625,000	-	-	-	\$1,669,036
GIS & ITS	\$2,090,871	\$692,000	(\$810,961)	-	(\$37,943)	\$1,933,967
<b>Operational Services</b>						
Corporate Facilities Management	\$7,804,457	\$3,952,000	(\$763,845)	(\$25,000)	(\$981,675)	\$9,985,938
Development Services	\$1,178,817	-	-	-	-	\$1,178,817
Engineering & Transportation Services	\$21,125,585	\$28,494,402	(\$3,806,505)	(\$113,548)	(\$594,078)	\$45,105,854
Environment & Parks	\$1,374,636	\$1,317,615	(\$68,486)	\$138,548	-	\$2,762,313
Fleet Management	\$4,181,235	\$2,305,200	(\$2,373,614)	-	-	\$4,112,821
Transit Services	\$763,551	-	-	-	(\$40,967)	\$722,584
<b>Public &amp; Protective Services</b>						
Emergency Management	\$166,433	\$2,750,000	(\$103,409)	-	-	\$2,813,024
Events & Programming	\$133,501	-	(\$4,367)	-	(\$4,135)	\$125,000
Fire Department	\$563,694	\$546,000	(\$438,804)	-	(\$19,683)	\$651,207
Housing & Community Development	\$378,560	-	(\$360,537)	-	(\$18,023)	-
Recreation	\$11,285,191	\$4,475,000	(\$25,608)	-	-	\$15,734,583
<b>Municipal Capital Projects</b>						
	\$60,465,930	\$46,298,484	(\$12,503,492)	-	(\$1,779,278)	\$92,481,644
<b>Policing Services</b>						
	\$457,591	\$3,493,000	(\$327,450)	-	-	\$3,623,141
<b>Total Capital Projects</b>						
	\$60,923,521	\$49,791,484	(\$12,830,942)	-	(\$1,779,278)	\$96,104,785

# DETAIL LISTING OF CAPITAL PROJECTS

For the Period Ending June 30, 2025

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
<b>City Manager</b>												
<b>City Managers Office</b>												
2024	CM24001	Maskwa Medical Center Loan	\$3,500,000	-	(\$3,500,000)	-	-	-	-	-	June 2025	100%
<b>City Manager Total:</b>			<b>\$3,500,000</b>	<b>-</b>	<b>(\$3,500,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		

<b>Investment &amp; Strategy</b>												
<b>Community Connections</b>												
2017–2018	N-64036	South Peace Regional Archives/ Museum Upgrades	\$805,544	-	-	-	-	\$805,544	\$805,544	-	Dec. 2025	5%
2020	N-64040	Forbes Homestead Historical Site	\$40,738	-	-	-	-	\$40,738	\$40,738	-	Aug. 2025	25%
2020	N-64041	Heritage Village Assessment – Consultant Report Recommendations	\$158,520	-	-	-	-	\$158,520	\$158,520	-	Dec. 2025	10%
2020	N-64042	Recreation Needs Assessment – Avondale ARP	\$6,023	-	-	-	(\$6,023)	-	-	-	June 2025	100%
2020	N-68070	Heritage Village Fire Hall Slab Replacement	\$30,000	-	-	-	-	\$30,000	\$30,000	-	Sept. 2025	5%
2022	N-64046	Museum – Heritage Discovery Centre Demolition	\$89,058	-	(\$4,776)	-	-	\$84,282	\$15,000	\$69,282	Dec. 2025	90%
2022	N-64511	Community Rec and Sports Development – Legion Field Repairs	\$1,220,000	-	-	-	-	\$1,220,000	\$1,220,000	-	Sept. 2025	5%
2023	SD23004	Indoor Climbing Wall – Engineering/Feasibility Review	\$335,000	-	-	-	-	\$335,000	\$335,000	-	Dec. 2025	10%
2023	SD23005	Long Term Exhibit Space Strategy for Heritage Resources	\$150,000	-	-	-	-	\$150,000	\$150,000	-	Dec. 2025	0%
2023	SD23009	2025 Special Olympics Alberta Summer Games Grant Funding	\$10,000	\$50,000	-	-	-	\$60,000	\$60,000	-	July 2025	90%
2023	SD23010	Curling Club Grant for Parking Lot Surfacing	\$115,000	-	-	-	-	\$115,000	\$115,000	-	Sept. 2025	10%
2024	SD24001	2024 Community Group Funding	\$86,514	-	-	-	-	\$86,514	\$86,514	-	Dec. 2025	75%
2024	SD24003	Muskoseepi Park Lawn Bowling Turf Replacement and Upgrades	\$37,269	-	-	-	-	\$37,269	\$37,269	-	Sept. 2025	90%

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2024	SD24005	Special Olympics Alberta Summer Games	\$40,000	-	-	-	-	\$40,000	\$40,000	-	Oct. 2025	90%
2024	SD24006	Cricket Practice Pitch Fencing	\$6,000	-	-	-	-	\$6,000	\$6,000	-	Sept. 2025	15%
2024	SD24008	Campbell Cabin Roof Replacement	\$11,853	-	-	-	-	\$11,853	\$11,853	-	July 2025	95%
2025	SD25001	Community Group Funding – Nitehawk Snowmaking Guns and Snowcat	-	\$123,375	-	-	-	\$123,375	\$123,375	-	Sept. 2025	50%
2025	SD25002	Cricket Pitch	-	\$165,000	-	-	-	\$165,000	\$165,000	-	Sept. 2025	15%
2025	SD25003	Museum – West Trailer Roof	-	\$11,430	-	-	-	\$11,430	\$11,430	-	Sept. 2025	5%
2025	SD25004	South Bear Creek Park Beach Volleyball Expansion	-	\$200,000	-	-	-	\$200,000	\$200,000	-	Sept. 2025	0%
<b>Community Connections Total:</b>			<b>\$3,141,519</b>	<b>\$549,805</b>	<b>(\$4,776)</b>	<b>-</b>	<b>(\$6,023)</b>	<b>\$3,680,525</b>	<b>\$3,611,243</b>	<b>\$69,282</b>		

Invest Grande Prairie												
2020	N-19343	Council Economic Recovery Fund	\$421,334	-	(\$844)	(\$190,658)	(\$76,751)	\$153,081	\$153,081	-	On-Going	75%
2021	N-19361	Business Retention/Expansion Grants	-	-	-	-	-	-	-	-	Dec. 2025	50%
2021	N-19362	DIG Municipal Funded Grants	\$1,163,855	\$236,962	(\$55,820)	\$190,658	-	\$1,535,655	\$1,535,655	-	Dec. 2026	75%
2021	N-19363	New Business Development Grants	-	-	-	-	-	-	-	-	Dec. 2025	50%
2022	N-19345	Richmond Industrial Area Revitalization	\$47,896	-	-	(\$47,896)	-	-	-	-	June 2025	100%
2023	ED23001	Regional Workforce Partnership	-	\$83,500	(\$83,500)	-	-	-	-	-	May 2025	100%
2024	ED24001	Health Care Attraction & Retention Strategy	\$41,085	\$100,000	(\$6,967)	-	-	\$134,118	\$134,118	-	Dec. 2025	10%
2025	ED25001	Economic Corridors Project	-	\$121,000	(\$77,000)	-	-	\$44,000	\$44,000	-	Dec. 2025	90%
2025	ED25002	Fibre Project	-	\$50,000	(\$18,450)	\$47,896	-	\$79,446	\$79,446	-	Dec. 2025	90%
<b>Invest GP Total:</b>			<b>\$1,674,169</b>	<b>\$591,462</b>	<b>(\$242,580)</b>	<b>-</b>	<b>(\$76,751)</b>	<b>\$1,946,300</b>	<b>\$1,946,300</b>	<b>-</b>		

Legislative & Executive Services												
2024	IA24001	Indigenous Relations Framework Action Items	\$59,675	-	-	-	-	\$59,675	\$59,675	-	Dec. 2025	60%
<b>Legislative &amp; Executive Services Total:</b>			<b>\$59,675</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$59,675</b>	<b>\$59,675</b>	<b>-</b>		

<b>Investment &amp; Strategy Total:</b>			<b>\$4,875,364</b>	<b>\$1,141,267</b>	<b>(\$247,356)</b>	<b>-</b>	<b>(\$82,774)</b>	<b>\$5,686,500</b>	<b>\$5,617,218</b>	<b>\$69,282</b>		
---	--	--	--------------------	--------------------	--------------------	----------	-------------------	--------------------	--------------------	-----------------	--	--

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
<b>Financial &amp; Administrative Services</b>												
<b>Financial Management</b>												
2021	N-19336	ERP System Procurement & Implementation	\$181,416	-	-	-	-	\$181,416	\$181,416	-	Dec. 2025	95%
2021	N-19500	Enterprise Asset Management Implementation	\$862,620	\$625,000	-	-	-	\$1,487,620	\$1,487,620	-	Oct. 2028	50%
<b>Financial Management Total:</b>			<b>\$1,044,036</b>	<b>\$625,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,669,036</b>	<b>\$1,669,036</b>	<b>-</b>		

<b>GIS &amp; ITS</b>												
2019 – 2023	N-19313	Corporate Initiatives	\$262,440	-	-	(\$9,580)	-	\$252,860	\$252,860	-	On-Going	N/A
2024	IT24001	2024 Corporate IT Initiatives	\$225,000	-	-	(\$200,000)	-	\$25,000	\$25,000	-	On-Going	N/A
2019 – 2023	N-19301	Municipal Wireless Project	\$413,406	-	-	(\$95,081)	-	\$318,325	\$318,325	-	On-Going	N/A
2024	IT24002	2024 Municipal Wireless Project	\$43,902	-	(\$48,983)	\$5,081	-	-	-	-	June 2025	100%
2019 – 2023	N-19315	Security and Disaster Recovery	\$478,788	-	-	-	(\$37,943)	\$440,846	\$440,846	-	On-Going	N/A
2019 – 2023	N-19305	Business Application and Upgrades	\$667,335	-	-	-	-	\$667,335	\$667,335	-	On-Going	N/A
2025	IT25001	Corporate IT Initiatives	-	\$500,000	(\$699,580)	\$299,580	-	\$100,000	\$90,420	\$9,580	On-Going	N/A
2025	IT25002	Security And Disaster Recovery	-	\$102,000	-	-	-	\$102,000	\$102,000	-	On-Going	N/A
2025	IT25003	Video Surveillance	-	\$90,000	(\$62,397)	-	-	\$27,603	\$27,603	-	On-Going	N/A
<b>GIS &amp; ITS Total:</b>			<b>\$2,090,871</b>	<b>\$692,000</b>	<b>(\$810,961)</b>	<b>-</b>	<b>(\$37,943)</b>	<b>\$1,933,967</b>	<b>\$1,924,387</b>	<b>\$9,580</b>		

<b>Financial &amp; Administrative Services Total:</b>			<b>\$3,134,907</b>	<b>\$1,317,000</b>	<b>(\$810,961)</b>	<b>-</b>	<b>(\$37,943)</b>	<b>\$3,603,003</b>	<b>\$3,593,423</b>	<b>\$9,580</b>		
---	--	--	--------------------	--------------------	--------------------	----------	-------------------	--------------------	--------------------	----------------	--	--

<b>Operational Services</b>												
<b>Corporate Facilities Management</b>												
2015	N-64114	MCC Emergency Generator	\$220,000	-	-	-	-	\$220,000	\$220,000	-	Dec. 2026	0%
2016	N-68054	Golden Age Centre Sprinkler System	\$76,885	-	-	-	-	\$76,885	\$76,885	-	Dec. 2026	0%

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2019	N-68061	Corporate Facility Building Condition Reports	\$244,189	-	-	-	-	\$244,189	\$244,189	-	Dec. 2026	80%
2019	N-68064	Accessibility Initiatives	\$54,781	-	-	-	-	\$54,781	\$54,781	-	On-Going	N/A
2020	N-60913	ELC Pool Sanitation System Replacement	\$192,675	-	-	-	-	\$192,675	\$192,675	-	Oct. 2025	25%
2020	N-68068	Eastlink Centre LED and Lighting Enhancements	\$50,000	-	-	-	-	\$50,000	\$50,000	-	Oct. 2026	0%
2020	N-68071	Leisure Centre - Selective Demolition	\$986,325	-	-	(\$25,000)	(\$961,325)	-	-	-	Dec. 2024	100%
2020 – 2024	N-68072	Montrose Cultural Centre Engineering Deficiencies	\$670,448	\$3,347,000	(\$267,273)	-	-	\$3,750,175	\$3,750,175	-	Oct. 2026	30%
2021	N-19382	Clean Energy Improvement Program - Residential	\$1,891,039	-	(\$243,886)	-	-	\$1,647,153	\$1,647,153	-	Dec. 2026	75%
2022	N-19384	Transit Solar Panel & Battery Energy Storage System Upgrade	\$1,016,477	-	(\$79,812)	-	-	\$936,665	\$5,800	\$930,865	Aug. 2025	90%*
2023	CF23001	North Fire Hall Slab & Aprons Replacements	\$60,350	-	-	(\$40,000)	(\$20,350)	-	-	-	Dec. 2024	100%
2023	CF23002	North Fire Hall Stucco & Roof Replacement	\$150,000	-	-	\$30,000	-	\$180,000	\$180,000	-	May 2026	10%
2023	CF23003	Service Centre Exterior Remediation	\$401,249	-	(\$30,575)	-	-	\$370,674	\$370,674	-	Aug. 2026	0%
2024	CF24001	Bandaged Paws Mechanical Upgrades	\$228,400	-	-	-	-	\$228,400	\$228,400	-	Dec. 2025	0%
2024	CF24004	Design Works Centre Front Entrance Paving Stones	\$115,738	-	-	-	-	\$115,738	\$115,738	-	Oct. 2025	60%
2024	CF24005	2024 Facilities - Emergency Repairs	\$67,559	-	-	(\$67,559)	-	-	-	-	June 2025	100%
2024	CF24006	Museum Roof	\$277,200	-	(\$62,150)	-	-	\$215,050	\$215,050	-	July 2025	90%
2024	CF24007	RCMP Parkade Floor Replacement	\$590,180	-	(\$1,020)	-	-	\$589,160	\$589,160	-	July 2025	90%
2024	CF24008	RCMP Rooftop Unit RTU-02 Replacement	\$270,000	-	-	-	-	\$270,000	\$270,000	-	Dec. 2026	0%
2024	CF24009	Service Centre Washroom - Changeroom Upgrades	\$240,962	-	-	-	-	\$240,962	\$240,962	-	Apr. 2026	0%
2025	CF25001	Bonnetts Energy Centre - Exterior Doors	-	\$255,000	-	-	-	\$255,000	\$255,000	-	Sept. 2025	90%
2025	CF25002	Centre 2000 - Sun Dial Brick Refurbishment	-	\$50,000	-	\$10,000	-	\$60,000	\$60,000	-	Oct. 2025	15%
2025	CF25003	Climate Adaptation Planning	-	\$150,000	-	-	-	\$150,000	\$150,000	-	Dec. 2027	0%
2025	CF25004	Facilities - Emergency Repairs	-	\$150,000	(\$79,129)	\$67,559	-	\$138,430	\$138,430	-	On-Going	N/A
<b>Corporate Facilities Management Total:</b>			<b>\$7,804,457</b>	<b>\$3,952,000</b>	<b>(\$763,845)</b>	<b>(\$25,000)</b>	<b>(\$981,675)</b>	<b>\$9,985,936</b>	<b>\$9,055,071</b>	<b>\$930,865</b>		



Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
<b>Development Services</b>												
2011	N-17552	Planning Document Reviews and Update	\$148,817	-	-	-	-	\$148,817	\$148,817	-	On-Going	N/A
2016	N-17557	Post Annex. Planning (Area Structure Plan)	\$30,000	-	-	-	-	\$30,000	\$30,000	-	On-Going	N/A
2022	N-17561	Avondale Area Redevelopment Plan	\$1,000,000	-	-	-	-	\$1,000,000	\$1,000,000	-	TBD	0%
<b>Development Services Total:</b>			<b>\$1,178,817</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,178,817</b>	<b>\$1,178,817</b>	<b>-</b>		
<b>Engineering &amp; Transportation</b>												
2019 – 2022	N-34344	2019–2022 Bridge Maintenance and Replacement Program	\$7,059	-	(\$5,081)	(\$1,978)	-	-	-	-	June 2025	100%
2023	EN23001	2023 Bridges – Existing	\$164,646	-	(\$3,393)	(\$130,000)	-	\$31,253	\$31,253	-	Oct. 2025	90%
2024	EN24002	2024 Bridges – Existing	\$62,525	-	-	-	-	\$62,525	\$62,525	-	Dec. 2026	90%
2025	EN25002	Bridges – Repair and Maintenance Program	-	\$450,000	-	\$131,978	-	\$581,978	\$581,978	-	Dec. 2027	15%
<b>Bridge Programs Total:</b>			<b>\$234,230</b>	<b>\$450,000</b>	<b>(\$8,474)</b>	<b>-</b>	<b>-</b>	<b>\$675,756</b>	<b>\$675,756</b>	<b>-</b>		
2025	EN25015	Land Acquisition & Development – Multisport Dome	-	\$2,566,565	(\$1,973,247)	-	-	\$593,318	\$593,318	-	June 2026	75%
<b>Land Acquisitions Total:</b>			<b>-</b>	<b>\$2,566,565</b>	<b>(\$1,973,247)</b>	<b>-</b>	<b>-</b>	<b>\$593,318</b>	<b>\$593,318</b>	<b>-</b>		
2019 – 2022	N-34356	2019–2022 Concrete Crushing Program	\$546,257	-	-	(\$546,257)	-	-	-	-	Apr. 2025	100%
2024	EN24008	2024 Roads – Concrete Crushing Program	\$500,000	-	-	\$546,257	-	\$1,046,257	\$1,046,257	-	Apr. 2026	10%
<b>Concrete Crushing Total:</b>			<b>\$1,046,257</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,046,257</b>	<b>\$1,046,257</b>	<b>-</b>		
2015 – 2018	N-34288	Downtown Rehab/Streetscape Upgrades	\$71,731	-	(\$1,293)	-	(\$70,438)	-	-	-	June 2025	100%
<b>Downtown Rehab Total:</b>			<b>\$71,731</b>	<b>-</b>	<b>(\$1,293)</b>	<b>-</b>	<b>(\$70,438)</b>	<b>-</b>	<b>-</b>	<b>-</b>		

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2021 – 2022	N-34385	Inspection Programs	\$152,733	-	-	(\$152,733)	-	-	-	-	Apr. 2025	100%
2023	EN23008	2023 Inspection Program	\$287,193	-	-	(\$287,193)	-	-	-	-	Apr. 2025	100%
2024	EN24003	2024 Inspection Programs	\$524,440	-	(\$43,880)	-	-	\$480,560	\$480,560	-	Dec. 2025	75%
2025	EN25005	Inspection Programs	-	\$292,000	(\$48,664)	\$439,926	-	\$683,262	\$683,262	-	On-Going	N/A
<b>Inspection Programs Total:</b>			<b>\$964,366</b>	<b>\$292,000</b>	<b>(\$92,544)</b>	<b>-</b>	<b>-</b>	<b>\$1,163,822</b>	<b>\$1,163,822</b>	<b>-</b>		
2016 – 2022	N-34316	Traffic Signals and Geometric Upgrades – 132 Avenue and 97B Street	\$235,309	-	(\$1,100)	-	-	\$234,209	\$234,209	-	Sep 2023	90%*
2019 – 2022	N-34354	2019–2022 Intersection Improvement Program	\$576,721	-	(\$4,317)	-	-	\$572,404	\$572,404	-	Sep 2023	90%*
2019 – 2022	N-34362	2019–2022 New Traffic Signals – Growth Related	\$281,995	-	-	-	(\$281,995)	-	-	-	Oct 2024	100%
2024	EN24004	2024 Intersection Improvements	\$1,546,719	-	(\$430,029)	-	-	\$1,116,691	\$1,116,691	-	Dec 2025	75%
2025	EN25011	Roads – Intersection Improvement Program	-	\$1,500,000	-	-	-	\$1,500,000	\$1,500,000	-	On-Going	N/A
<b>Intersection Improvement Total:</b>			<b>\$2,640,745</b>	<b>\$1,500,000</b>	<b>(\$435,446)</b>	<b>-</b>	<b>(\$281,995)</b>	<b>\$3,423,304</b>	<b>\$3,423,304</b>	<b>-</b>		
2022	N-34391	2022 Sidewalk/Trail Program	\$497,772	-	-	(\$203,000)	(\$197,772)	\$97,000	\$97,000	-	Sept. 2024	90%*
2023	EN23006	2023 Pedestrian Links	\$286,106	-	(\$2,423)	-	-	\$283,683	\$283,683	-	Dec. 2025	90%*
2024	EN24005	2024 Pedestrian Links	\$454,852	-	(\$1,316)	-	-	\$453,537	\$453,537	-	June 2025	90%*
2025	EN25007	Pathway and Sidewalk – Rehabilitation Program	-	\$500,000	-	\$203,000	-	\$703,000	\$703,000	-	On-Going	N/A
<b>Pedestrian Links Total:</b>			<b>\$1,238,730</b>	<b>\$500,000</b>	<b>(\$3,738)</b>	<b>-</b>	<b>(\$197,772)</b>	<b>\$1,537,220</b>	<b>\$1,537,220</b>	<b>-</b>		
2018	N-34339	Plans and Studies – Intersection Improvement Study	\$96,022	-	-	-	-	\$96,022	\$96,022	-	Dec. 2026	50%
2022	N-34393	Plans and Studies	\$125,678	-	-	(\$125,678)	-	-	-	-	June 2025	100%
2022	N-34394	Roads – New Construction Design	\$431,981	-	(\$12,686)	-	-	\$419,295	\$419,295	-	Sept. 2025	75%
2023	EN23007	Design and Construction Standards Review	\$125,000	-	-	-	-	\$125,000	\$125,000	-	Sept. 2026	5%

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2024	EN24001	Avondale Road Access and Servicing Study	\$106,000	-	-	-	-	\$106,000	\$106,000	-	Dec. 2026	0%
2024	EN24006	2024 Plans and Studies	\$230,000	-	(\$157,030)	-	-	\$72,970	\$72,970	-	Mar. 2026	75%
2025	EN25008	Plans and Studies	-	\$575,000	-	\$125,678	-	\$700,678	\$700,678	-	Dec. 2027	10%
2025	EN25003	Design and Construction Manual Update	-	\$125,000	-	-	-	\$125,000	\$125,000	-	Sept. 2026	5%
<b>Plans and Studies Total:</b>			<b>\$1,114,681</b>	<b>\$700,000</b>	<b>(\$169,716)</b>	<b>-</b>	<b>-</b>	<b>\$1,644,965</b>	<b>\$1,644,965</b>	<b>-</b>		
2023	EN23004	2023 Railway Crossing Maintenance	\$437,134	-	-	-	-	\$437,134	\$437,134	-	Dec. 2026	10%
<b>Railway Crossing Total:</b>			<b>\$437,134</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$437,134</b>	<b>\$437,134</b>	<b>-</b>		
2019	N-34353	2019 Road Rehab/Overlay and Resurfacing Program	\$43,808	-	-	-	-	\$43,808	\$43,808	-	Oct. 2022	90%*
2019	N-34355	2019 Old Highway 43 Rehab/Overlay	\$5,498,448	\$1,750,000	(\$10,560)	-	-	\$7,237,888	\$7,237,888	-	On-Going	75%
2021	N-34376	Roads – Existing	\$27,528	-	-	-	-	\$27,528	\$27,528	-	Oct. 2024	90%*
2021	N-34379	Road Rehab 2021 Stimulus	\$6,646	-	-	-	-	\$6,646	\$6,646	-	Dec. 2021	90%*
2022	N-34389	2022 Road Rehab Program	\$55,987	-	-	-	-	\$55,987	\$55,987	-	Sept. 2024	90%*
2023	EN23005	2023 Roads – Existing	\$1,041,863	-	(\$43,818)	(\$800,000)	-	\$198,045	\$198,045	-	Dec. 2025	90%
2024	EN24009	2024 Roads – Existing	\$2,021,721	-	(\$181,639)	(\$1,200,000)	-	\$640,082	\$640,082	-	Dec. 2026	90%
2023	EN23009	2023 Rehab – Minor Resurfacing	-	-	-	-	-	-	-	-	Dec. 2025	90%
2024	EN24010	2024 Roads – Minor Resurfacing	\$26,677	-	-	(\$26,677)	-	-	-	-	Dec. 2026	90%
2024	EN24011	2024 Roads – Paved Lanes	\$124,309	-	-	-	-	\$124,309	\$124,309	-	Dec. 2026	90%
2025	EN25009	Roads – 105 Street and 96 Avenue Paving Design	-	\$50,000	-	\$6,000	-	\$56,000	\$56,000	-	Dec. 2026	15%
2025	EN25010	Roads – 99 Street and 128 Avenue Paving Design	-	\$70,000	-	(\$6,000)	-	\$64,000	\$64,000	-	Dec. 2026	15%
2025	EN25012	Roads – Minor Resurfacing Program	-	\$725,337	-	\$26,677	-	\$752,014	\$752,014	-	Sept. 2026	25%
2025	EN25013	Roads – Rehabilitation Program	-	\$13,568,000	(\$586,826)	\$2,000,000	-	\$14,981,174	\$14,981,174	-	Dec. 2027	50%
<b>Roads Program Total:</b>			<b>\$8,846,987</b>	<b>\$16,163,337</b>	<b>(\$822,843)</b>	<b>-</b>	<b>-</b>	<b>\$24,187,481</b>	<b>\$24,187,481</b>	<b>-</b>		

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2017	N-34332	Storm – Richmond Industrial Storm Pond South Lot 8 U Storage	\$485,505	-	-	-	-	\$485,505	\$485,505	-	Oct. 2028	90%
2021	N-34386	Storm – Replacement and Rehab Program	\$433,093	-	-	-	-	\$433,093	\$433,093	-	Nov. 2023	90%*
2021	N-34390	Slope Repair North of 68 Avenue	\$1,043	-	-	-	-	\$1,043	\$1,043	-	Dec. 2024	90%*
2022	N-34392	2022 Storm Replacement Rehab Project	\$289,734	-	(\$4,725)	-	-	\$285,009	\$285,009	-	Nov. 2022	90%*
2023	EN23010	2023 Storm – Replacement and Rehab Program	\$262,634	-	(\$41,912)	-	-	\$220,723	\$220,723	-	Oct. 2023	90%*
2024	EN24007	2024 PUL Drainage Repairs	\$100,000	-	-	-	-	\$100,000	\$100,000	-	Dec. 2026	15%
2024	EN24012	Spillway and Dam Armouring	\$14,037	\$1,600,000	(\$27,202)	\$396,643	-	\$1,983,478	\$1,983,478	-	Dec. 2027	25%
2024	EN24013	2024 Stormwater – Capital Improvements	\$2,592,728	-	(\$78,407)	(\$1,796,643)	-	\$717,678	\$717,678	-	Dec. 2025	50%
2025	EN25014	Stormwater – Capital Improvements	-	\$4,200,000	(\$22,723)	\$1,400,000	-	\$5,577,277	\$5,577,277	-	Dec. 2026	15%
<b>Storm Programs Total:</b>			<b>\$4,178,775</b>	<b>\$5,800,000</b>	<b>(\$174,969)</b>	<b>-</b>	<b>-</b>	<b>\$9,803,806</b>	<b>\$9,803,806</b>	<b>-</b>		
2018	N-34338	Bridge and Pedestrian Link Maskwotech/ Hospital Connection	\$40,392	-	-	-	(\$40,392)	-	-	-	Oct. 2022	100%
<b>Bridge and Pedestrian Links Project Total:</b>			<b>\$40,392</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$40,392)</b>	<b>-</b>	<b>-</b>	<b>-</b>		
2018 – 2022	N-54150	Playground Replacement Program	\$138,548	-	-	(\$138,548)	-	-	-	-	June 2025	100%
2020	N-34372	Smith Subdivision Improvements	\$162,774	-	(\$2,572)	-	-	\$160,202	\$160,202	-	Oct. 2024	100%
2021	N-34387	108 Street Upgrades (132 Avenue – North City Limit)	\$6,752	-	-	-	-	\$6,752	\$6,752	-	Sept. 2024	100%
2025	EN25006	Infrastructure Upgrade at Borstad Hill – Electrical Scope 1	-	\$250,000	(\$121,662)	\$25,000	-	\$153,338	\$153,338	-	Dec. 2025	25%
2025	EN25004	Grande Spirit Foundation – Lot Servicing	-	\$200,000	-	-	-	\$200,000	\$200,000	-	Dec. 2027	0%
<b>Infrastructure Upgrade Projects Total:</b>			<b>\$308,074</b>	<b>\$450,000</b>	<b>(\$124,234)</b>	<b>(\$113,548)</b>	<b>-</b>	<b>\$520,291</b>	<b>\$520,291</b>	<b>-</b>		

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2024	TP24001	Wayfinding Signage	\$3,481	-	-	-	(\$3,481)	-	-	-	Oct 2024	100%
2025	EN25001	Bear Paw Driving Range Pole Decommissioning	-	\$72,500	-	-	-	\$72,500	\$72,500	-	Dec 2025	0%
Misc. Projects Total:			\$3,481	\$72,500	-	-	(\$3,481)	\$72,500	\$72,500	-		

Engineering & Transportation Total:			\$21,125,585	\$28,494,402	(\$3,806,505)	(\$113,548)	(\$594,078)	\$45,105,854	\$45,105,854	-		
-------------------------------------	--	--	--------------	--------------	---------------	-------------	-------------	--------------	--------------	---	--	--

Environment & Parks												
2019 – 2023	N-54151	Playground Surface Replacement	\$31,507	-	-	-	-	\$31,507	\$31,507	-	Oct. 2025	50%
2024	PK24003	2024 Playground and Amenity Replacement	\$66,221	-	(\$4,500)	(\$61,721)	-	-	-	-	Dec. 2024	90%*
2024	PK24004	2024 Playground Resurfacing	\$16,435	-	-	-	-	\$16,435	\$16,435	-	Oct. 2025	50%
2024	PK24005	2024 SBC – Diamond Renewal	\$44,863	-	(\$380)	(\$16,000)	-	\$28,483	\$28,483	-	Dec. 2025	75%
2024	PK24007	2024 Tree Replacement Program	\$116,000	-	-	-	-	\$116,000	\$116,000	-	Sept. 2025	25%
2023	PK23004	Urban Forest Strategy Phase 1A & 2	\$62,517	-	(\$204)	-	-	\$62,313	\$62,313	-	Sept. 2025	75%
2024	PK24008	Urban Forest Strategy Phase 1D	\$38,784	\$100,000	-	-	-	\$138,784	\$138,784	-	Dec. 2025	95%
2013	N-65026	North Bear Creek Phase 1	\$105,257	-	-	-	-	\$105,257	\$8,000	\$97,257	Sept. 2025	95%
2015	N-54134	Arterial Roadway Enhancement Plan	\$2,202	-	-	-	-	\$2,202	\$2,202	-	Sept. 2025	75%
2015	N-54138	Cemetery Improvements	\$77,965	-	-	-	-	\$77,965	\$77,965	-	On-Going	N/A
2015	N-65038	S.B.C. Refurbish Wee Links Golf	\$15,992	-	-	-	-	\$15,992	\$15,992	-	On-Going	N/A
2016	N-65045	Bear Creek South – 1 New Ball Diamonds on West Side	\$20,284	-	-	-	-	\$20,284	\$20,284	-	Oct. 2025	75%
2016	N-65046	Bear Creek South – BMX Track	\$12,055	-	-	-	-	\$12,055	\$12,055	-	Dec. 2025	75%
2017	N-65049	Bear Creek South – Rehab Dugouts (East Side)	\$60,000	-	-	-	-	\$60,000	\$60,000	-	Dec. 2026	0%
2018	N-54149	Park Barriers	\$213,245	-	-	-	-	\$213,245	\$213,245	-	On-Going	N/A
2022	N-54160	SBC – Diamond Lighting Replacement	\$81,609	-	(\$1,292)	-	-	\$80,317	\$80,317	-	Sept. 2025	90%
2022	N-54163	Swanavon Rink Replacement Design	\$15,740	-	-	-	-	\$15,740	\$15,740	-	Dec. 2026	75%
2023	PK23001	Covered Outdoor Structures	\$125,000	-	-	-	-	\$125,000	\$125,000	-	Dec. 2026	0%

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
2023	PK23003	Natural Trail Repair	\$39,410	-	\$19	-	-	\$39,429	\$39,429	-	Dec. 2025	50%
2024	PK24001	Blade Sharpener	\$11,387	-	-	-	-	\$11,387	\$11,387	-	Dec. 2025	90%
2024	PK24002	Muskoseepi Tennis and Basketball Court Rehab	\$118,164	-	(\$260)	-	-	\$117,904	\$117,904	-	Aug. 2025	90%
2024	PK24006	2024 SBC – Natural Playground	\$100,000	-	-	-	-	\$100,000	\$100,000	-	Dec. 2026	0%
2025	PK25001	Community Enhancement	-	\$405,000	-	-	-	\$405,000	\$405,000	-	Dec. 2026	5%
2025	PK25002	Parkside Dugouts	-	\$80,000	-	\$16,000	-	\$96,000	\$96,000	-	Sept. 2025	75%
2025	PK25003	Playground and Amenity Replacement	-	\$300,000	(\$34,908)	\$200,270	-	\$465,362	\$465,362	-	Sept. 2025	25%
2025	PK25004	South Bear Creek Amenity Renewal	-	\$50,000	(\$9,052)	-	-	\$40,948	\$40,948	-	On-Going	N/A
2025	PK25005	Tree Replacement Program	-	\$100,000	-	-	-	\$100,000	\$100,000	-	Sept. 2026	0%
2025	PK25006	2025 South Bear Creek Fire Mitigation	-	\$101,205	(\$2,940)	-	-	\$98,265	\$98,265	-	Oct. 2025	5%
2025	PK25007	Crystal Lake Tree Planting	-	\$181,410	(\$14,970)	-	-	\$166,440	\$166,440	-	Oct. 2025	25%
<b>Environment &amp; Parks Total:</b>			<b>\$1,374,636</b>	<b>\$1,317,615</b>	<b>(\$68,486)</b>	<b>\$138,548</b>	<b>-</b>	<b>\$2,762,313</b>	<b>\$2,665,056</b>	<b>\$97,257</b>		

### Fleet Management

2025	FL25001	Fleet Equipment and Vehicle Replacement	-	\$2,305,200	(\$1,084,860)	-	-	\$1,220,341	\$1,220,341	-	On-Going	N/A
2024	FL24001	2024 Fleet Equipment/Vehicle Replacement	\$4,181,235	-	(\$1,288,755)	-	-	\$2,892,480	\$2,892,480	-	On-Going	N/A
<b>Fleet Total:</b>			<b>\$4,181,235</b>	<b>\$2,305,200</b>	<b>(\$2,373,614)</b>	<b>-</b>	<b>-</b>	<b>\$4,112,821</b>	<b>\$4,112,821</b>	<b>-</b>		

### Transit Services

2015 – 2023	N-13077	Transit Accessible Shelters/Stops	\$40,967	-	-	-	(\$40,967)	-	-	-	May 2025	100%
2016	N-13078	Transit Bus Purchase-Community Mobility Plan Recommendations	\$712,584	-	-	-	-	\$712,584	\$73,000	\$639,584	Sept. 2025	85%
2024	TT24001	Transit Schedule Holders	\$10,000	-	-	-	-	\$10,000	\$10,000	-	Dec. 2025	5%
<b>Transit Services Total:</b>			<b>\$763,551</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$40,967)</b>	<b>\$722,584</b>	<b>\$83,000</b>	<b>\$639,584</b>		

<b>Operational Services Total:</b>			<b>\$36,428,280</b>	<b>\$36,069,217</b>	<b>(\$7,012,451)</b>	<b>-</b>	<b>(\$1,616,720)</b>	<b>\$63,868,325</b>	<b>\$62,200,619</b>	<b>\$1,667,707</b>		
------------------------------------	--	--	---------------------	---------------------	----------------------	----------	----------------------	---------------------	---------------------	--------------------	--	--

Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
<b>Public &amp; Protective Services</b>												
<b>Emergency Management</b>												
2019	N-24554	Emergency Coordination Centre Upgrade	\$166,433	-	-	-	-	\$166,433	\$166,433	-	Dec. 2026	0%
2025	FR25003	Integrated Emergency Communication Centre	-	\$2,750,000	(\$103,409)	-	-	\$2,646,591	\$2,646,591	-	Sept. 2026	5%
<b>Emergency Management Total:</b>			<b>\$166,433</b>	<b>\$2,750,000</b>	<b>(\$103,409)</b>	<b>-</b>	<b>-</b>	<b>\$2,813,024</b>	<b>\$2,813,024</b>	<b>-</b>		
<b>Events &amp; Programming</b>												
2020	N-62052	Bonnetts Energy Centre Vision	\$4,950	-	(\$1,470)	-	(\$3,480)	-	-	-	Jun. 2025	100%
2022	N-62058	Bonnetts Energy Centre/Arena Business Case	\$75,000	-	-	-	-	\$75,000	\$75,000	-	Dec. 2025	0%
2023	EE23001	Events & Entertainment – Event Inventory	\$3,551	-	(\$2,896)	-	(\$655)	-	-	-	June 2025	100%
2023	EE23002	MCC Teresa Sargent Hall Sound Enhancement	\$50,000	-	-	-	-	\$50,000	\$50,000	-	Dec. 2026	0%
<b>Events &amp; Programming Total:</b>			<b>\$133,501</b>	<b>-</b>	<b>(\$4,367)</b>	<b>-</b>	<b>(\$4,135)</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>-</b>		
<b>Fire Department</b>												
2015 – 2021	N-19317	Fire and Dispatch Technologies	\$430,073	-	(\$409,604)	-	-	\$20,469	\$197,664	(\$177,195)	Dec. 2025	75%
2021	N-23593	Next Generation 911 Upgrade for GP911	\$133,621	-	-	-	-	\$133,621	\$133,621	-	June 2026	75%
2025	FR25004	FireSmart Home Assessments	-	\$86,000	(\$16,312)	-	-	\$69,688	\$69,688	-	Dec. 2025	50%
2025	FR25001	Fire Equipment Replacement	-	\$250,000	(\$12,888)	-	(\$19,683)	\$217,429	\$301,464	(\$84,035)	On-Going	N/A
2025	FR25002	Voice Logger Replacement (portable and mobile radios)	-	\$210,000	-	-	-	\$210,000	\$210,000	-	Dec. 2026	0%
<b>Fire Department Total:</b>			<b>\$563,694</b>	<b>\$546,000</b>	<b>(\$438,804)</b>	<b>-</b>	<b>(\$19,683)</b>	<b>\$651,207</b>	<b>\$912,437</b>	<b>(\$261,230)</b>		
<b>Housing &amp; Community Development</b>												
2021	N-15998	Cedar Point Purchase and Renovation	\$45,560	-	(\$27,537)	-	(\$18,023)	-	-	-	Apr. 2025	100%
2024	HH24001	Rising Above Residential Addiction Treatment Facility	\$333,000	-	(\$333,000)	-	-	-	-	-	Apr. 2025	100%
<b>Housing &amp; Community Development Total:</b>			<b>\$378,560</b>	<b>-</b>	<b>(\$360,537)</b>	<b>-</b>	<b>(\$18,023)</b>	<b>-</b>	<b>-</b>	<b>-</b>		



Year	Project Number	Project Name	Carry Forward Budget	2025 Budget + Approved Changes	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves/ Grants	Available Funds at Q2 2025	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	"Est. Completion Date (Month & Year)"	% of Completion
<b>Recreation</b>												
2022	N-64051	Sound Attenuation Activity Centre	\$47,168	-	-	-	-	\$47,168	\$47,168	-	Dec. 2025	25%
2020	N-64508	Ernie Radbourne Garage Renovation	\$75,000	-	-	-	-	\$75,000	\$75,000	-	Dec. 2025	0%
2020	N-64509	Ernie Radbourne Pavilion 35 Year Anniversary Enhancements	\$13,214	-	-	-	-	\$13,214	\$13,214	-	Dec. 2025	75%
2021	N-60550	Twin Ice Arena Enhancements	\$33,898	-	(\$22,608)	-	-	\$11,290	\$5,063	\$6,227	Oct. 2025	75%
2020	N-60914	ELC 10 Year Anniversary Enhancements	\$15,911	-	(\$3,000)	-	-	\$12,911	\$18,928	(\$6,017)	Sept. 2025	90%
2021	N-64045	Soccer Facility – Seed Funding	\$100,000	-	-	-	-	\$100,000	\$100,000	-	Dec. 2025	0%
2023	SD23006	Retrofit Warehouse Buildings for Recreation	\$1,000,000	-	-	-	-	\$1,000,000	\$1,000,000	-	Dec. 2025	25%
2024	SD24007	Multisport Dome	\$10,000,000	\$4,465,000	-	-	-	\$14,465,000	\$14,465,000	-	June 2026	5%
2025	CK25001	CKC – Tennis and Basketball Court Rehabilitation (Geotechnical)	-	\$10,000	-	-	-	\$10,000	\$7,455	\$2,545	July 2025	95%
<b>Recreation Total:</b>			<b>\$11,285,191</b>	<b>\$4,475,000</b>	<b>(\$25,608)</b>	<b>-</b>	<b>-</b>	<b>\$15,734,583</b>	<b>\$15,731,828</b>	<b>\$2,755</b>		
<b>Public &amp; Protective Services Total:</b>			<b>\$12,527,380</b>	<b>\$7,771,000</b>	<b>(\$932,725)</b>	<b>-</b>	<b>(\$41,841)</b>	<b>\$19,323,814</b>	<b>\$19,582,289</b>	<b>(\$258,475)</b>		
<b>Municipal Capital Projects</b>			<b>\$60,465,930</b>	<b>\$46,298,484</b>	<b>(\$12,503,492)</b>	<b>-</b>	<b>(\$1,779,278)</b>	<b>\$92,481,644</b>	<b>\$90,993,549</b>	<b>\$1,488,094</b>		
<b>Grande Prairie Police Service</b>			<b>\$457,591</b>	<b>\$3,493,000</b>	<b>(\$327,450)</b>	<b>-</b>	<b>-</b>	<b>\$3,623,141</b>	<b>\$3,326,393</b>	<b>\$296,748</b>		
<b>Total Capital Projects</b>			<b>\$60,923,521</b>	<b>\$49,791,484</b>	<b>(\$12,830,942)</b>	<b>-</b>	<b>(\$1,779,278)</b>	<b>\$96,104,785</b>	<b>\$94,319,942</b>	<b>\$1,784,842</b>		

An asterisk (\*) denotes capital projects in the warranty or deficiency period, which typically extends one to three years after substantial completion.

# RECONCILIATION OF CAPITAL PROJECTS BY FUNDING SOURCE

For the Period Ending June 30, 2025

## Breakdown of Capital Project Balance by Funding Source

Capital Tax Levied	\$28,274,580
Reserve Funded Projects	\$32,155,789
Grant Funded Projects	\$5,019,784
Municipal Sustainability Initiative	\$83,516
Local Government Fiscal Framework	\$10,584,466
Canada Community-Building Fund	\$5,606,665
General Debenture / Long-Term Debt	\$14,379,985
<b>Total Funding within Capital Projects</b>	<b>\$96,104,785</b>

## Supplemental Breakdown of Capital Funding Carryforward

### Grant Funded Projects

Allocated Funding Included in Capital Projects Carryforward (by Department)

Transit - GTRIP/PTIF Funding	\$712,584
Fire Department - 911 Call Grant	\$1,090,212
Corporate Facility Management - Green Municipal Fund Grant	\$631,026
Policing Services - GOA Municipal Transition Grant	\$2,222,111
Legislative & Executive Services - Legacy Fund Grant	\$29,838
Fire Department - FRIAA Grant	\$69,688
Environment & Parks - FRIAA Grant	\$264,325
	<b>\$5,019,784</b>

### Municipal Sustainability Initiative

Allocated Funding Included in Capital Project Carryforward (by Department)

Engineering & Transportation	\$83,516
<b>Allocated Funding</b>	<b>\$83,516</b>
<b>Unallocated Funding</b>	<b>-</b>
	<b>\$83,516</b>

# RECONCILIATION OF CAPITAL PROJECTS BY FUNDING SOURCE

For the Period Ending June 30, 2025

Local Government Fiscal Framework	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering & Transportation	\$10,584,466
Allocated Funding	\$10,584,466
Unallocated Funding	\$83,967
	\$10,668,433
Canada Community-Building Fund (Formerly Federal Gas Tax)	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering & Transportation	\$4,717,540
Corporate Facilities Management	\$647,122
Environment & Parks	\$217,904
Community Connections	\$24,100
Allocated Funding	\$5,606,665
Unallocated Funding	\$835,064
	\$6,441,729

**Note:** Unallocated funding for any of the above noted grants will be allocated in the upcoming 2026 Annual Capital Budget.

# LONG-TERM DEBT & DEBT SERVICING

For the Period Ending June 30, 2025

Opening balance January 1, 2025	\$123,991,160
<b>Less:</b> Principal portion of debt payments	(\$3,494,458)
<b>Plus:</b> Additional debt taken	\$3,971,653
<b>Ending balance June 30, 2025</b>	<b>\$124,468,355</b>

<b>Interest paid on long-term debt</b>	<b>\$1,476,477</b>
--	--------------------

<b>AB Regulation 255/2000 Debt Limit</b>	
Legal Debt Limit December 31, 2024	\$313,782,599
<b>Less:</b> Ending debt balance June 30, 2025	(\$124,468,355)
<b>Less:</b> Approved borrowing to be finalized	(\$13,347,000)
<b>Remaining Debt Limit</b>	<b>\$175,967,243</b>

<b>Debt Limit and Debt Servicing Limit per Policy 350</b>	
<b>Maximum Debt Limit</b>	
80% of Legal Debt Limit	\$251,026,079
<b>Less:</b> Ending debt balance June 30, 2025	(\$124,468,355)
<b>Less:</b> Approved borrowing to be finalized	(\$13,347,000)
<b>Remaining Debt Limit per Policy 350</b>	<b>\$113,210,723</b>

<b>Maximum Debt Servicing</b>	
Net Municipal Taxes and Grants in Place at December 31, 2024	\$131,071,106
15% Maximum for Debt Servicing Costs per Policy 350	\$19,660,666
2025 Budgeted Debt Servicing Costs	\$11,675,088
<b>Available Debt Servicing per Policy 350</b>	<b>\$7,985,578</b>

# PROCUREMENT ACTIVITY Q2 2025

Awarded over \$250K April 1 – June 30, 2025

Description	Awarded Vendor	Number of Bids	Local Vendor	Awarded Value
Multisport Dome **	Atkinson Construction (ACL) Ltd.	2	No	\$13,714,572
2025 Road Rehabilitation Program Phase 4 **	Wapiti Gravel Suppliers	2	Yes	\$2,614,377
2025 Road Rehabilitation Program Phase 5 **	Wapiti Gravel Suppliers	2	Yes	\$2,542,109
Fire Truck ***	Safetek	1	No	\$2,169,719
Bear River Control Structure Armouring **	Green Acre Ventures Ltd.	1	Yes	\$2,037,222
2025 Road Overlay Program - Phase 1 **	Knelsen Sand & Gravel Ltd.	2	Yes	\$1,690,303
2025 Minor Resurfacing Program **	Knelsen Sand & Gravel Ltd.	2	Yes	\$733,628
2025 Storm Line Cleaning and Inspection Program **	Cam-Trac Inspection Services Ltd.	3	No	\$698,335
IECC Facility Design & Construction Supervision *	Arcadis Architects	3	No	\$533,325
Supply and Delivery of Gravel **	Heidelberg Materials	4	Yes	\$530,630
2025–2026 Road Rehabilitation, Drainage, Traffic & Other Work **	WSP Canada Inc.	2	Yes	\$497,545
Accessible Playground Site Preparation **	Wapiti Gravel Suppliers	2	Yes	\$461,835
Tree Supply and Planting Services **	Klon Services	6	Yes	\$450,000

\* Awarded on highest evaluated proposal

\*\*Awarded on lowest cost meeting specifications

\*\*\*Direct Award - Group Purchasing Program

# MAYOR & COUNCIL MANDATORY & DISCRETIONARY EXPENDITURES

For the Period Ending June 30, 2025

Council Member	Annual Budget	Year to Date Actuals	Budget Remaining
Discretionary Expenditures			
Berg, Grant	\$10,000	\$3,753	\$6,247
Blackmore, Gladys	\$10,000	\$5,636	\$4,364
Bressey, Dylan	\$10,000	\$5,187	\$4,813
Clayton, Jackie	\$20,000	\$10,819	\$9,181
O'Connor, Mike	\$10,000	\$3,317	\$6,683
O'Toole, Kevin	\$10,000	\$7,947	\$2,053
Pilat, Wade	\$10,000	\$6,283	\$3,717
Thiessen, Chris	\$10,000	\$275	\$9,725
Vacant Councillor Position	\$10,000	-	\$10,000
	\$100,000	\$43,218	\$56,782
Mandatory Expenditures			
	\$388,000	\$172,667	\$215,333
Total			
	\$488,000	\$215,885	\$272,115

**Mandatory:** Mandatory expenditures consist of all costs incurred by the Mayor or Councillors for the purpose of attending a Mandatory Event, including travel, conference, meetings, public relations and per diem costs. Mandatory Events are outlined in Policy 100 Council Remuneration and Expense Reimbursement, Schedule A.

**Discretionary:** Discretionary expenditures relate to all costs incurred by the Mayor or Councillors for the purpose of attending a Optional Event including, ticket costs, travel costs, per diems, public relations and education/training events. Annual discretionary expenditures are to the maximum of the Council Professional Development Account budget.

# 2025 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilot	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE											
07 Apr	City Council	Mayor Clayton	as scheduled	V (left at 4:30)	P	P	P	P	P	P	DM
08 Apr	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P (left at 3:25)	P	A	P	P	P	P
15 Apr	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	A	P	P	P	P
21 Apr	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P
05 May	City Council	Mayor Clayton	as scheduled	P	A	V	P (V for evening)	P	V	P (V for evening; left at 6:21)	V
14 May	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	V	P	P	V	P (left at 3:30)
20 May	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P
02 Jun	City Council	Mayor Clayton	as scheduled	V (left at 7:06)	P	A	DM	A	P	P	P
11 Jun	Council Committee of the Whole	Mayor Clayton	as scheduled	V	P (left at 4:21)	P	V (arrived at 1:40, left at 3:26)	P	P	DM	P
16 Jun	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P
23 Jun	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P
30 Jun	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	V	P



# 2025 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilot	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE											
15 Apr	Financial & Administrative Services	Berg	Thiessen / Bressey / Clayton (ex-officio)	P	P	O (arrived at 9:30)	P	O	O	O (arrived at 9:17)	P
29 Apr	Financial & Administrative Services	Berg	Thiessen / Bressey / Clayton (ex-officio)	P	P	-	P	O	O	O	P
13 May	Financial & Administrative Services	Berg	Thiessen / Bressey / Clayton (ex-officio)	P	A	O	P	O (V)	O	O	DC
24 Jun	Financial & Administrative Services	Berg	Thiessen / Bressey / Clayton (ex-officio)	P	P	-	P	O	-	O (arrived at 10:46)	P
29 Apr	Investment & Strategy	Bressey	Blackmore / O'Connor / Clayton (ex-officio)	P (arrived at 9:05)	O	P	P (left at 10:28)	P	O	O (arrived at 9:26)	-
13 May	Investment & Strategy	Bressey	Blackmore / O'Connor / Clayton (ex-officio)	P	-	P	P	V	O	O (arrived at 9:48)	O
27 May	Investment & Strategy	Bressey	Blackmore / O'Connor / Clayton (ex-officio)	P	O	P	P	P	O	O (arrived at 10:31)	O
10 Jun	Investment & Strategy	Bressey	Blackmore / O'Connor / Clayton (ex-officio)	V (arrived at 9:06)	O (arrived at 9:17)	P	A	DC	O	-	-
24 Jun	Investment & Strategy	Bressey	Blackmore / O'Connor / Clayton (ex-officio)	P	O (left at 10:10)	P	P	P	O	-	-

# 2025 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilat	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE											
15 Apr	Operational Services	Pilat	O'Connor / O'Toole / Clayton (ex-officio)	P	O	O	O	P	P	P	-
29 Apr	Operational Services	Pilat	O'Connor / O'Toole / Clayton (ex-officio)	P (arrived at 10:55)	O	O	O	P	P	P	O
27 May	Operational Services	Pilat	O'Connor / O'Toole / Clayton (ex-officio)	-	-	-	O (left at 12:19)	P	P	P	-
10 Jun	Operational Services	Pilat	O'Connor / O'Toole / Clayton (ex-officio)	V	O	O	O	P	P	P	O
24 Jun	Operational Services	Pilat	O'Connor / O'Toole / Clayton (ex-officio)	P	O	O	O	P	P	P	O

15 Apr	Public & Protective Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O (left at 10:44)	O	O	O	P
29 Apr	Public & Protective Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O	O	O	O	P
13 May	Public & Protective Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P (arrived at 9:16)	A	P	O	O (V)	O	-	P
27 May	Public & Protective Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P (left at 11:16)	P	P	O	O	O	O	P
10 Jun	Public & Protective Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	V	P	P	-	O	O	-	P
24 Jun	Public & Protective Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O (arrived at 11:04)	O	O	O	P

